

# Adding Value Through Internal Audit Training Course

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## Overview

The Adding Value Through Internal Audit Training Course is a two-week intermediate course for internal auditors, audit managers, assurance teams, risk professionals, control owners, and audit committee support functions who leave with an Internal Audit Value Improvement Plan. The course links stakeholder expectations, risk-based strategy, engagement planning, evidence, analysis, root cause, recommendations, reporting, follow-up, performance, and quality. Agile Leaders Training Center delivers this course on adding value through internal audit.

## Who Should Attend

- Internal audit functions responsible for assurance, advice, insight, and foresight
- Audit management functions responsible for strategy, planning, resources, and quality
- Risk and assurance functions responsible for coordinated coverage and control evidence
- Control owners responsible for responses, actions, and sustained improvement
- Board support functions responsible for oversight information and follow-up

The course assumes participants contribute to audit or assurance work and leaves out external financial-statement opinions, certification audits, and jurisdiction-specific legal advice.

## Departments and Industries

The course supports internal audit value decisions across regulated and operational organizations.

- Internal audit, risk, and compliance functions
- Finance, procurement, and corporate services
- Healthcare and education services
- Financial and professional services
- Manufacturing, logistics, energy, and infrastructure

## Learning Objectives

By the end of this course, participants will be able to:

- Analyze stakeholder expectations and organizational value priorities
- Build risk-based audit strategies, plans, and engagement scopes
- Apply evidence, analysis, and root-cause methods to findings
- Evaluate recommendations, communication, and follow-up outcomes
- Compare audit performance and quality evidence

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- Create an Internal Audit Value Improvement Plan

## Course Agenda

## Day 1: Internal Audit Purpose and Value

- Global Internal Audit Standards Purpose and Value Map
- Create Protect and Sustain Value Analysis
- Assurance Advice Insight and Foresight Service Matrix
- Independence Objectivity and Credibility Assessment
- Internal Audit Value Proposition Canvas

## Day 2: Stakeholders and Expectations

- Board Management and Control Owner Stakeholder Map
- Stakeholder Expectation and Information Needs Register
- Organizational Strategy and Objective Alignment Grid
- Audit Mandate Charter and Service Boundary Review
- Value Priority and Success Criteria Scorecard

## Day 3: Risk-Based Audit Strategy

- Audit Universe and Risk Coverage Model
- Strategic Risk and Assurance Needs Assessment
- Risk-Based Audit Plan Prioritization Matrix
- Assurance Coordination and Coverage Gap Map
- Audit Resource and Capability Allocation Plan

## Day 4: Engagement Objectives and Scope

- Engagement Stakeholder and Process Context Canvas
- Engagement Risk Assessment Method
- Objective Scope and Boundary Design Template
- Criteria Evidence and Work Program Alignment Map
- Scope Limitation and Change Decision Record

## Day 5: Evidence and Analysis

- Audit Evidence Relevance Reliability and Sufficiency Checklist
- Process Walkthrough and Control Design Evaluation
- Sampling and Test Procedure Selection Matrix
- Data Analysis Exception and Pattern Review
- Evidence Traceability and Working Paper Index

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## Day 6: Findings and Root Causes

- Condition Criteria Cause Impact Finding Structure
- Root Cause Analysis Method Selection Guide
- Risk Significance and Consequence Rating Matrix
- Finding Validation and Management Discussion Protocol
- Systemic Theme and Cross-Engagement Insight Map

## Day 7: Recommendations and Advice

- Root-Cause-Based Recommendation Design Method
- Management Action Ownership and Feasibility Review
- Control Improvement Cost Risk and Value Tradeoff
- Advisory Insight and Future Impact Canvas
- Recommendation Quality and Acceptance Checklist

## Day 8: Communication and Follow-Up

- Audience-Based Audit Communication Architecture
- Executive Summary and Key Message Framework
- Final Engagement Results Quality Review
- Action Due Date Evidence and Status Tracker
- Unresolved Issue Escalation and Closure Protocol

## Day 9: Performance and Quality

- Internal Audit Performance Measure Framework
- Value Outcome and Achievement Reporting Template
- Stakeholder Feedback and Relationship Review
- Quality Assurance and Improvement Program Map
- Conformance Performance and Maturity Self-Assessment

## Day 10: Internal Audit Value Practice

- Suggested Exercise: Stakeholder Value and Strategy Review
- Suggested Exercise: Risk Plan and Engagement Scope Challenge
- Suggested Exercise: Finding Recommendation and Communication Simulation
- Suggested Exercise: Performance and Quality Evidence Review
- Capstone Exercise: Internal Audit Value Improvement Plan

## Practical Exercises

The course includes suggested activities for connecting audit work with stakeholder value and measurable improvement.

- Suggested activity: align an audit universe and plan with strategy, risk, and assurance needs.
- Suggested activity: convert evidence into a root-cause-based finding and feasible recommendation.
- Suggested activity: communicate a result and design follow-up and escalation decisions.
- Suggested activity: present an Internal Audit Value Improvement Plan with outcomes, measures, owners, and quality actions.

## FAQs

### Who suits the Adding Value Through Internal Audit Training Course?

Internal auditors, audit managers, assurance teams, risk professionals, control owners, and board support functions suit the course; it assumes involvement in audit or assurance work.

### How does value-focused internal audit differ from a general audit techniques course?

Value-focused internal audit connects techniques with stakeholder expectations, strategic risk, insight, outcomes, follow-up, performance, and quality rather than treating engagement execution as the endpoint.

### How can internal audit demonstrate organizational value?

Internal audit can link assurance, advice, findings, recommendations, actions, and follow-up to improved governance, risk decisions, controls, oversight, operational outcomes, and stakeholder priorities.

### What makes an internal audit recommendation valuable?

A valuable recommendation addresses a validated root cause, reduces relevant risk, supports organizational objectives, is feasible for management, defines ownership, and enables evidence-based follow-up.

### What belongs in an Internal Audit Value Improvement Plan?

An Internal Audit Value Improvement Plan links stakeholder needs, strategy, coverage, engagement quality, insights, communication, follow-up, performance measures, quality assessments, owners, and improvement actions.

## Conclusion

Participants leave with an Internal Audit Value Improvement Plan connecting stakeholder expectations, risk coverage, engagement methods, outcomes, performance, and quality. The work product improves how audit contribution is planned, delivered, measured, and communicated. It gives audit functions a reusable structure for insight, follow-up, stakeholder confidence, and continuous improvement.

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