



CCBA® Exam Prep: Competencies & Practice Training

21 – 25 June 2027
Milan

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Ref: 103600522_105186 **Date:** 21 – 25 June 2027 **Location:** Milan **Fees:** 7000 Euro

Overview

Modern organizations require proficient practitioners who can bridge business goals with structured operational execution. This CCBA exam prep course delivers practical development in core business analysis competencies, structured requirements engineering, and stakeholder collaboration. Participants explore applied scenarios across business analysis planning and monitoring, elicitation, lifecycle management, strategy analysis, and solution evaluation. This course is delivered by Agile Leaders Training Center.

Who Should Attend

- Business analysts and systems analysts seeking structured competency enhancement.
- Requirements engineers and functional specialists managing project specifications.
- Product owners and product analysts responsible for backlog prioritization and solution scope.
- Project managers and change consultants coordinating business transformation initiatives.
- Process improvement specialists working on organizational performance workflows.

Departments and Industries

This programme serves professionals across cross-functional units and complex industry environments.

- Business Analysis, Systems Architecture, and Digital Transformation Groups
- Project Management Offices and Enterprise Programme Governance Teams
- Operations, Continuous Improvement, and Quality Management Units
- Banking, Insurance, and Financial Services Organizations
- Software Engineering, Telecommunications, and Technology Services
- Healthcare, Public Administration, Energy, and Infrastructure Sectors

Learning Objectives

By the end of this course, participants will be able to:

- Apply business analysis planning and monitoring methods to establish disciplined project governance.
- Conduct structured elicitation and collaboration sessions across diverse stakeholder groups.
- Manage requirements traceability, prioritization, and formal change control processes.
- Formulate current and future state assessments to support strategic transformation options.
- Execute requirements analysis and design definition to articulate viable solution blueprints.
- Evaluate solution performance against operational measures and identify enterprise limitations.

Course Agenda

Day 1: Business Analysis Foundations and Planning

- Professional business analysis roles, performance expectations, and competency models
- Selecting and structuring business analysis planning and monitoring approaches
- Stakeholder identification, engagement planning, and communication matrix design
- Establishing business analysis governance frameworks and approval authority thresholds
- Planning information management, documentation structures, and requirements storage
- Reviewing governance alignment and foundational planning deliverables

Day 2: Elicitation and Collaboration Practices

- Preparing elicitation activities and selecting appropriate investigation methods
- Executing collaborative workshops, stakeholder interviews, and observational studies
- Confirming and validating elicitation findings against stakeholder business needs
- Communicating business analysis information across technical and non-technical teams
- Managing stakeholder consensus and resolving competing analytical priorities
- Synthesizing elicitation records into baseline operational requirements

Day 3: Requirements Life Cycle Management

- Establishing end-to-end requirements traceability from business drivers to solution components
- Maintaining requirements integrity and enabling asset reuse across programs
- Prioritizing business and technical requirements using risk and value criteria
- Assessing formal change requests and evaluating operational impacts
- Navigating requirements approvals and securing baseline stakeholder sign-offs
- Consolidating lifecycle controls to ensure sustained quality and consistency

Day 4: Strategy Analysis and Design Definition

- Analyzing current enterprise state, organizational capabilities, and core constraints
- Defining future state architectures, measurable goals, and target business outcomes
- Conducting risk assessments to quantify solution and operational vulnerabilities
- Developing change strategies and transition architectures for phased deployment
- Structuring requirements architecture and modeling design options
- Comparing alternative design options to establish optimal solution value

Day 5: Solution Evaluation and Value Optimization

- Defining performance measures and indicators to monitor solution results
- Analyzing operational performance metrics to identify capability and value gaps
- Diagnosing technical solution limitations and performance barriers
- Assessing enterprise and cultural limitations impacting solution adoption
- Recommending corrective actions and enhancements to maximize organizational value
- Consolidating end-to-end competencies through an integrated business scenario



Course Toolbox

Participants review practical reference templates and applied analytical examples.

- Stakeholder analysis matrices and communication plans
- Requirements traceability matrices and prioritization scoring worksheets
- Change request impact assessment templates and approval registers
- Strategy analysis worksheets for current state and future state definition
- Design option comparison rubrics and solution performance tracking scorecards

FAQs

What specific qualifications or prerequisites are needed for participants before enrolling in the course?

Participants should have prior exposure to business analysis, project environments, or process improvement initiatives. Familiarity with requirements work and stakeholder interaction is recommended for this CCBA exam prep syllabus.

How long is each day's session, and is there a total number of hours required for the entire course?

Each day's session is structured to last around 4 to 5 hours, with scheduled intervals and collaborative exercises included. The total course duration spans five days, providing approximately 20 to 25 instructional hours.

Is this course focused on tools or on practical competency development?

The course focuses on business analysis competency development rather than software tools. Participants review practical examples of industry templates while developing applied skills, analytical reasoning, and techniques.

Practical Implementation Focus

This course prioritizes practical competencies and analytical reasoning over memorization. Professionals acquire structured methodologies for planning, elicitation, lifecycle management, and solution appraisal, returning to their organizations equipped to execute disciplined requirements practices and deliver measurable business value.