

Executive Supply Chain Resilience Governance and Risk Course

22 – 26 November 2026
Muscat

AGILE LEADERS
Training Center

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Overview

Executive Supply Chain Resilience Governance and Risk Course is a 1-week course for senior supply chain, procurement, operations, finance and risk leaders who leave with an Executive Resilience Governance Pack. The course connects supply chain resilience governance, executive risk appetite, resilience investment decisions, supply chain risk indicators and crisis decision rights so leaders can direct exposure rather than manage routine operations. Executive supply chain resilience governance is taught by Agile Leaders Training Center.

Who Should Attend

- Executive teams responsible for enterprise priorities, capital allocation and operational continuity
- Supply chain leadership functions responsible for network resilience and cross-functional performance
- Procurement leadership functions responsible for critical suppliers and strategic sourcing exposure
- Operations and logistics leadership functions responsible for service continuity and recovery choices
- Enterprise risk and finance functions responsible for risk appetite, assurance and investment scrutiny

The course assumes participants already approve or influence enterprise supply chain decisions, and it leaves out introductory logistics methods and routine operational planning.

Departments and Industries

The course serves departments and industries where supply disruption requires coordinated executive decisions.

- Executive offices, boards and corporate strategy functions
- Procurement, supply chain and enterprise risk departments
- Manufacturing, consumer goods and industrial organizations
- Retail, distribution and digital commerce networks
- Energy, infrastructure and engineering businesses
- Healthcare and regulated product supply organizations

Learning Objectives

By the end of this course, participants will be able to:

- Analyze supply exposure against enterprise strategy and risk appetite
- Prioritize resilience investments using value, service and risk criteria
- Build governance structures with decision rights and accountable owners
- Evaluate risk indicators, scenarios and escalation thresholds
- Compare executive response options under disruption pressure
- Build an executive resilience governance and assurance pack

Course Agenda

Day 1: Executive Mandate and Risk Appetite

- Enterprise Resilience Mandate Linking Strategy, Value and Service Continuity
- Executive Risk Appetite Statement for Supply Chain Exposure
- Critical Value Stream Prioritization Matrix for Leadership Attention
- Supply Network Dependency Map for Tier, Node and Corridor Exposure
- Board Oversight Charter for Resilience Accountability

Day 2: Exposure, Scenarios and Decisions

- Executive Supply Chain Risk Taxonomy for Strategic Exposure
- Probability-Impact-Velocity Matrix for Portfolio Prioritization
- Scenario Stress Test for Supplier, Logistics, Cyber, Climate and Regulatory Disruption
- Time-to-Recover and Time-to-Survive Decision Analysis
- Strategic Assumption Register with Triggers and Review Owners

Day 3: Resilience Investment and Portfolio Choices

- Resilience Investment Scorecard for Cost, Service, Optionality and Exposure
- Diversification Decision Matrix for Suppliers, Regions and Transport Corridors
- Dual-Sourcing and Capacity Option Business Case
- Inventory Buffer and Postponement Trade-Off Model
- Resilience Initiative Portfolio with Funding Gates and Benefits Owners

Day 4: Governance, Indicators and Crisis Leadership

- Three-Lines Governance Map for Supply Chain Risk Oversight
- Key Risk Indicator Dashboard with Leading Triggers and Tolerance Bands
- Executive Decision Rights Matrix for Incident Escalation
- Crisis Command Structure with Operational, Financial and Communication Roles
- Resilience Assurance Cycle for Controls, Reviews and Lessons

Day 5: Executive Decision Practice and Capstone

- Exercise: Challenging a Supply Network Dependency Brief
- Exercise: Prioritizing a Resilience Investment Portfolio
- Exercise: Interpreting Risk Indicators and Activating Escalation
- Exercise: Directing a Cross-Functional Disruption Tabletop
- Capstone: Presenting an Executive Resilience Governance Pack

Practical Exercises

The course includes suggested activities that connect governance tools to executive choices.

- Suggested activity: define risk appetite and tolerance bands for a critical value stream
- Suggested activity: compare supplier diversification, capacity and inventory investments through a decision scorecard
- Suggested activity: review a risk dashboard and assign escalation authority for emerging threats
- Suggested activity: lead a disruption tabletop and record decisions, assumptions and assurance actions

FAQs

Who is executive supply chain resilience governance training suited to, and what does it assume?

It suits leaders who approve strategy, investment, risk appetite or crisis decisions across supply networks. It assumes experience influencing enterprise decisions and excludes introductory logistics and routine planning techniques.

How does executive supply chain resilience governance differ from general supply chain management training?

Executive resilience governance focuses on accountability, investment, risk appetite, indicators, assurance and crisis decision rights. General supply chain management training typically addresses planning, sourcing, inventory, logistics and operational performance.

What should an executive supply chain risk appetite statement contain?

An executive supply chain risk appetite statement should define the exposure an organization will accept, the outcomes it must protect, tolerance boundaries, escalation triggers, decision owners and review conditions.

How should leaders prioritize supply chain resilience investments?

Leaders should compare investments against protected value, service continuity, exposure reduction, implementation constraints, optionality and residual risk, then assign funding gates and accountable benefits owners.

Which indicators support supply chain resilience governance?

Useful indicators connect supplier, capacity, transport, inventory, cyber and regulatory signals to defined tolerance bands, named owners and pre-agreed escalation decisions.

Conclusion

Participants take back an Executive Resilience Governance Pack containing a mandate, risk appetite statement, investment scorecard, indicator dashboard and decision-rights matrix. The pack turns supply exposure into governed choices with visible ownership. Leadership teams can use it to prioritize resilience funding, monitor tolerance and coordinate action during disruption.