



AI Financial Decision Governance for Leaders Course

23 November – 4 December 2026
Milan

AI Financial Decision Governance for Leaders Course

Ref: 257_122245 **Date:** 23 November – 4 December 2026 **Location:** Milan **Fees:** 10000 Euro

Overview

AI Financial Decision Governance for Leaders Course is a ten-day foundation course for finance leaders, business heads, senior managers, planning teams, controllers, and decision-support professionals, who leave with an AI-Assisted Financial Decision and Approval Pack. Participants frame decisions, establish evidence boundaries, test assumptions, compare scenarios, evaluate investment and funding choices, interpret forecasts, assess risk, and document accountable approvals. Agile Leaders Training Center provides training in AI financial decision governance.

Who Should Attend

- Finance leadership teams responsible for investment and funding recommendations
- Business unit leadership teams responsible for resource choices
- Planning teams responsible for forecasts and scenarios
- Controllers responsible for evidence, assumptions, and financial integrity
- Decision-support teams responsible for option analysis
- Governance teams responsible for review and approval controls

The course assumes participants use financial information in business decisions and leaves out bookkeeping, accounting automation, budget optimization, advanced model construction, executive productivity, and technical AI development.

Departments and Industries

The course supports governed financial decisions across commercial and public-service settings.

- Finance, treasury, and controllership functions
- Strategy, planning, and investment committees
- Operations and business unit leadership teams
- Risk, governance, and internal control functions
- Banking, healthcare, utilities, and manufacturing organizations
- Government, transport, retail, and professional services

Learning Objectives

By the end of this course, participants will be able to:



- Apply a decision frame to financial choices and approval rights
- Analyze evidence, assumptions, drivers, and forecast uncertainty
- Compare scenarios, sensitivities, investments, and funding alternatives
- Evaluate liquidity, return, risk, and strategic fit
- Use AI outputs with validation, traceability, and human oversight
- Build an AI-Assisted Financial Decision and Approval Pack

Course Agenda

Day 1: Decision Scope and Accountability

- Financial Decision Charter
- Decision Owner and Approval Matrix
- Strategic Fit and Constraint Map
- Materiality and Evidence Boundary
- Decision Timeline and Review Gate

Day 2: Evidence and Assumption Control

- Financial Evidence Register
- Source Reliability Screening Checklist
- Assumption Definition Sheet
- Data Gap and Proxy Log
- AI Input and Confidentiality Boundary

Day 3: Drivers and Cash-Flow Logic

- Value Driver Tree
- Revenue and Cost Driver Map
- Cash-Flow Bridge
- Working Capital Impact Sheet
- Driver Dependency Check

Day 4: Forecast Interpretation

- Forecast Baseline and Horizon Card
- Forecast Error and Bias Log
- Confidence Range Interpretation
- Leading Indicator Review
- Forecast Override Approval Record



Day 5: Scenario and Sensitivity Analysis

- Base, Upside, and Downside Scenario Set
- Scenario Assumption Consistency Check
- Single-Variable Sensitivity Table
- What-If Decision Trigger Map
- Break-Even and Threshold Review

Day 6: Investment Choice Analysis

- Investment Option Comparison Matrix
- Net Present Value Interpretation Sheet
- Payback and Timing Review
- Capital Allocation Constraint Check
- Investment Exit and Reversal Criteria

Day 7: Funding and Liquidity Decisions

- Funding Source Comparison Table
- Liquidity Headroom Assessment
- Cash Commitment Schedule
- Financing Cost and Flexibility Review
- Funding Covenant Risk Screen

Day 8: Risk and AI Oversight

- Financial Decision Risk Register
- NIST AI RMF Govern-Map-Measure-Manage Review
- AI Output Validation Checklist
- Human Challenge and Override Record
- Model Limitation and Dependency Log

Day 9: Decision Papers and Approval

- Decision Paper Structure
- Option and Recommendation Table
- Evidence-to-Claim Traceability Map
- Management Commentary Connection Check
- Approval Conditions and Action Register



Day 10: Financial Decision Governance Practice

- Suggested Exercise: Frame a Financial Decision
- Suggested Exercise: Test Drivers and Scenarios
- Suggested Exercise: Compare Investment and Funding Options
- Suggested Exercise: Validate AI Evidence and Draft an Approval
- Capstone Exercise: AI-Assisted Financial Decision and Approval Pack

Practical Exercises

The course uses suggested activities that convert financial questions into traceable choices and approval records.

- Suggested activity: define a decision, assign rights, screen evidence, and document assumptions
- Suggested activity: map value drivers, connect cash flows, interpret forecasts, and test sensitivities
- Suggested activity: compare investment, funding, liquidity, return, risk, and strategic fit
- Suggested activity: validate AI output, document limitations, prepare a decision paper, and record approval conditions

FAQs

Who suits AI financial decision governance training, and what does it assume?

AI financial decision governance training suits leaders and teams who use financial evidence to recommend or approve business choices. It assumes routine exposure to financial reports and requires no programming.

How does AI financial decision governance differ from financial modeling?

Financial decision governance focuses on decision scope, evidence, alternatives, risk, oversight, recommendations, and approval. Financial modeling focuses on constructing calculation models and is outside this course.

How should leaders validate AI-assisted financial analysis?

Leaders should verify sources, assumptions, formulas, missing context, scenario consistency, sensitivity, limitations, confidentiality, decision relevance, and accountable human review before relying on an AI-supported conclusion.

What should a financial decision paper contain?

A financial decision paper should state the choice, evidence, assumptions, alternatives, cash-flow effects, scenarios, risks, funding implications, recommendation, conditions, owner, approval, and follow-up actions.



What belongs in an AI-Assisted Financial Decision and Approval Pack?

The pack should include the charter, evidence register, assumption sheet, driver tree, forecasts, scenarios, sensitivities, option comparisons, risk register, AI validation, decision paper, approvals, conditions, and action log.

Conclusion

Participants take back an AI-Assisted Financial Decision and Approval Pack that connects decision scope, evidence, drivers, forecasts, scenarios, investment, funding, risk, AI validation, and approval. The pack makes assumptions and tradeoffs visible. It supports traceable recommendations, defined accountability, and disciplined follow-through.