



Bank Treasury and Strategic Liquidity Management Training Course

7 – 11 December 2026
Milan

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Overview

Bank Treasury and Strategic Liquidity Management Training Course is a five-day advanced course for treasury and liquidity leaders who leave with a Treasury Liquidity Action Plan. Participants connect liquidity risk appetite, cash-flow forecasts, funding profiles, liquid-asset buffers, asset-liability coordination, stress scenarios, contingency funding, intraday flows, collateral, internal pricing, limits, and governance. The course turns fragmented liquidity data into decision thresholds and accountable actions. Agile Leaders Training Center addresses bank treasury and strategic liquidity management through scenario evidence and control artifacts.

Who Should Attend

- Functions responsible for treasury policy, funding strategy, and liquidity risk appetite
- Teams responsible for cash-flow forecasting, liquidity buffers, and funding concentrations
- Asset-liability functions responsible for balance-sheet structure and liquidity gaps
- Risk partners responsible for stress scenarios, limits, and escalation
- Operations teams responsible for intraday payment flows and collateral mobilization
- Executives responsible for treasury governance, reporting, and corrective decisions

The course assumes participants already contribute to treasury, liquidity, funding, balance-sheet, or risk decisions and leaves out basic cash administration and securities trading.

Departments and Industries

The course supports departments and industries responsible for funding capacity, payment obligations, and liquidity resilience.

- Bank treasury, liquidity risk, and asset-liability management functions
- Finance, risk, capital, and balance-sheet management teams
- Payment, settlement, collateral, and financial operations departments
- Commercial, retail, investment, and transaction banking units
- Insurance, financial technology, asset management, and payment organizations
- Large corporate treasury and financial-services advisory teams

Learning Objectives

By the end of this course, participants will be able to:



- Analyze liquidity risk appetite, cash flows, and funding profiles
- Build behavioral forecasts, gap ladders, and buffer decisions
- Evaluate stress scenarios and contingency funding actions
- Apply intraday liquidity and collateral control methods
- Compare internal pricing, limits, and funding choices
- Prioritize dashboard signals, escalation, and corrective action

Course Agenda

Day 1: Treasury and Liquidity Architecture

- Liquidity Risk Appetite Statement
- Funding and Market Liquidity Risk Map
- Asset-Liability Liquidity Gap Ladder
- Liquid-Asset Buffer Eligibility Matrix
- Treasury Roles and Decision Rights Charter

Day 2: Forecasting and Funding Profile

- Behavioral Cash-Flow Forecast Model
- Contractual and Contingent Flow Register
- Currency and Legal-Entity Liquidity View
- Funding Concentration and Maturity Dashboard
- Funding Plan and Source Diversification Grid

Day 3: Stress and Contingency Funding

- Liquidity Stress Scenario Library
- Survival Horizon and Shortfall Analysis
- Buffer Drawdown and Monetization Sequence
- Contingency Funding Trigger Framework
- Crisis Escalation and Action Playbook

Day 4: Intraday Liquidity and Treasury Controls

- Intraday Flow and Critical Payment Map
- Collateral Availability and Mobilization Register
- Liquidity Transfer Pricing Method
- Limit, Threshold, and Breach Protocol
- Treasury Liquidity Control Dashboard



Day 5: Treasury Liquidity Practice

- Suggested Exercise: Challenge a Cash-Flow Forecast
- Suggested Exercise: Diagnose a Funding Concentration
- Suggested Exercise: Activate Contingency Funding
- Suggested Exercise: Resolve an Intraday Shortfall
- Capstone Exercise: Treasury Liquidity Action Plan

Practical Exercises

The course uses suggested activities to connect liquidity evidence, funding choices, operating controls, and accountable decisions.

- Suggested activity: build a behavioral cash-flow forecast, liquidity gap ladder, funding profile, and liquid-asset buffer view.
- Suggested activity: apply severe scenarios, estimate survival horizons, test buffer monetization, and sequence contingency funding actions.
- Suggested activity: map intraday flows, critical payments, collateral availability, limits, triggers, and escalation responsibilities.
- Suggested activity: integrate forecasts, funding choices, internal pricing, dashboards, owners, and corrective actions into the capstone plan.

FAQs

What is bank treasury and strategic liquidity management?

Bank treasury and strategic liquidity management coordinates cash-flow forecasts, funding capacity, liquid assets, balance-sheet gaps, stress readiness, intraday obligations, collateral, pricing, limits, and governance so obligations can be met through planned decisions.

Who suits bank treasury and strategic liquidity management, and what does it assume?

Treasury, liquidity, asset-liability, finance, risk, collateral, and payment professionals suit the course. It assumes working experience with funding or balance-sheet decisions and does not teach basic cash administration.

How does strategic liquidity management differ from basic cash management training?

Strategic liquidity management addresses bank-wide funding risks, buffers, stress scenarios, contingency actions, intraday obligations, collateral, and decision governance. Basic cash management training usually concentrates on routine receipts, payments, balances, and short-term cash administration.



How should a treasury liquidity stress scenario be used?

A treasury liquidity stress scenario should test cash-flow assumptions, funding availability, collateral needs, buffer usability, survival horizon, operational constraints, decision triggers, and action timing. The result should guide contingency choices rather than remain a reporting exercise.

What belongs in a treasury liquidity dashboard?

A treasury liquidity dashboard should connect forecast gaps, funding concentrations, maturities, liquid assets, intraday positions, collateral, limits, stress results, triggers, actions, and owners. Each signal needs a decision use and escalation path.

Conclusion

Participants take back a Treasury Liquidity Action Plan linking forecasts, funding profiles, buffers, stress scenarios, contingency actions, intraday flows, collateral, internal pricing, limits, and governance. It gives treasury and risk teams a shared basis for decisions and escalation. The plan changes separate liquidity reports into coordinated actions with thresholds, owners, and review points.