



Crisis Project Triage and Recovery Controls Training Course

7 – 11 December 2026
Milan

Crisis Project Triage and Recovery Controls Training Course

Ref: 669_151177 **Date:** 7 – 11 December 2026 **Location:** Milan **Fees:** 5700 Euro

Overview

Crisis Project Triage and Recovery Controls Training Course is a five-day practitioner course for project and program managers, PMO professionals, recovery leads, crisis coordinators, and project controls specialists who leave with a Crisis Project Recovery Control Pack. Participants assess disruption impacts, triage projects, reset priorities and resources, reforecast schedule and cost, evaluate recovery options, govern baseline decisions, review dependencies and benefits, and convert lessons into controls. Agile Leaders Training Center presents crisis project recovery as disciplined performance restoration.

Who Should Attend

- Professionals responsible for project delivery during disruption
- PMO teams responsible for portfolio priorities, governance, and recovery oversight
- Project controls specialists responsible for schedule, cost, and baseline integrity
- Recovery leads responsible for diagnosing troubled projects and coordinating interventions
- Program and functional leaders responsible for dependencies, resources, and benefits

The course assumes participants use project plans, schedules, cost information, or governance reports at work and leaves out enterprise crisis command and introductory project-management fundamentals.

Departments and Industries

The course supports departments and industries that must restore project performance after severe disruption.

- Project management offices, programs, and transformation portfolios
- Engineering, construction, capital projects, and infrastructure
- Technology delivery, product development, and digital transformation
- Government programs, healthcare initiatives, and public services
- Energy, manufacturing, logistics, and professional services

Learning Objectives

By the end of this course, participants will be able to:



- Diagnose crisis impacts and triage projects using defined evidence
- Prioritize deliverables, dependencies, resources, and stakeholder commitments
- Analyze schedule and cost forecasts under recovery scenarios
- Evaluate recovery options and baseline-change decisions
- Build a governed project recovery plan and control dashboard
- Apply lessons learned to strengthened project controls

Course Agenda

Day 1: Crisis Impact and Project Triage

- Project Disruption Impact Assessment
- Delivery Viability and Value Check
- Project Triage Decision Matrix
- Recovery Urgency and Intervention Scope
- Assumption and Evidence Register

Day 2: Governance and Priority Reset

- Recovery Governance and Escalation Map
- Deliverable Priority Reset
- Dependency and Constraint Review
- Resource Reallocation Decision Record
- Stakeholder Commitment Register

Day 3: Schedule and Cost Reforecasting

- Integrated Recovery Schedule Structure
- Critical Path and Milestone Reassessment
- Estimate-to-Complete Review
- Cost and Schedule Scenario Comparison
- Recovery Risk and Reserve Register

Day 4: Recovery Baseline and Controls

- Recovery Option Evaluation Matrix
- Scope, Schedule, and Cost Tradeoff Record
- Baseline Change Decision Gate
- Benefits and Dependency Revalidation
- Recovery Performance Control Dashboard



Day 5: Recovery Planning Practice

- Exercise: Diagnose and Triage Projects
- Exercise: Reset Priorities and Resources
- Exercise: Reforecast Schedule and Cost
- Exercise: Select and Govern a Recovery Option
- Capstone Exercise: Crisis Project Recovery Control Pack

Practical Exercises

The course uses a linked project-disruption case so participants can move from incomplete evidence to a controlled recovery decision.

- Suggested activity: assess impacts and place projects into defined continue, recover, pause, or stop pathways.
- Suggested activity: rebuild delivery priorities, dependencies, resources, and stakeholder commitments after disruption.
- Suggested activity: compare schedule and cost forecasts for alternative recovery options.
- Suggested activity: document a baseline decision, control measures, owners, and lessons-to-controls actions.

FAQs

Who suits crisis project triage and recovery controls training?

Project managers, program managers, PMO professionals, recovery leads, crisis coordinators, and project controls specialists suit the course. It assumes practical exposure to project plans or performance information.

How does crisis project recovery differ from general project management?

Crisis project recovery begins with disrupted assumptions, unreliable forecasts, constrained resources, and urgent decisions. General project management covers the wider delivery lifecycle, including routine initiation, planning, execution, monitoring, and closure.

When should a project recovery baseline be approved?

A recovery baseline should be considered after impacts, remaining scope, dependencies, estimates to complete, risks, resources, and recovery options have been reviewed and the authorized governance body has accepted the change rationale.



How are crisis-affected projects triaged?

Projects are triaged using evidence about strategic value, delivery viability, urgency, dependencies, contractual commitments, resources, cost exposure, and recovery feasibility rather than schedule delay alone.

What is included in the Crisis Project Recovery Control Pack?

The pack includes impact and triage records, priority and dependency reviews, reforecasts, recovery options, baseline decisions, stakeholder commitments, a control dashboard, and lessons-to-controls actions.

Conclusion

Participants leave with a Crisis Project Recovery Control Pack linking impact diagnosis, triage, governance, priorities, resources, reforecasting, recovery options, baseline decisions, benefits, dependencies, and strengthened controls. The work product creates a traceable route from disruption to performance restoration. It keeps project recovery focused on delivery evidence rather than enterprise crisis command.