# Advanced Regional Indirect Tax Governance and Control Training Course

21 – 25 December 2026
Tokyo

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**Ref:** 1146_184625 **Date:** 21 – 25 December 2026 **Location:** Tokyo **Fees:** 10000 Euro

## Overview

Advanced Regional Indirect Tax Governance and Control Training Course is a one-week course for tax managers, accountants, finance leaders and compliance professionals who leave with a Regional Indirect Tax Control Framework. Participants map VAT transactions, cross-border evidence, excise exposure and customs interfaces across regional operations. The course addresses fragmented jurisdiction processes through applicability matrices, reconciliations, control ownership and exception governance. Agile Leaders Training Center develops regional indirect tax governance and control capability.

## Who Should Attend

- Teams responsible for regional indirect tax governance
- Finance functions responsible for VAT returns and reconciliations
- Trade teams responsible for import and customs evidence
- Compliance functions responsible for tax controls and records
- Leaders responsible for regional tax risk decisions

The course assumes participants already apply VAT rules and prepare indirect tax data, and it leaves out introductory accounting and detailed tariff classification.

## Departments and Industries

The course supports departments and industries managing indirect tax across regional transactions and supply chains.

- Tax, finance, controllership and shared services
- Customs, logistics, procurement and compliance
- Manufacturing, energy and consumer goods
- Banking, insurance and professional services
- Technology, retail and e-commerce organizations

## Learning Objectives

By the end of this course, participants will be able to:

- Analyze regional indirect tax applicability
- Build cross-border VAT transaction maps
- Evaluate import, customs and excise interfaces
- Apply evidence and reconciliation controls
- Diagnose return exceptions and compliance risks
- Build a regional indirect tax control framework

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## Course Agenda

## Day 1: Regional Indirect Tax Architecture

- Unified VAT Framework Map
- Domestic Rule Applicability Matrix
- Regional Tax Responsibility Model
- Indirect Tax Risk Universe
- Transaction-to-Jurisdiction Mapping Method

## Day 2: Cross-Border VAT Transactions

- Goods and Services Supply Classification Tree
- Place-of-Supply Decision Matrix
- Regional Transaction Evidence Checklist
- Reverse-Charge Assessment Workpaper
- Input Tax Recovery Evidence Test

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## Day 3: Import, Customs and Excise Interfaces

- Import VAT and Customs Value Reconciliation
- Importer-of-Record Responsibility Matrix
- Excise Goods Exposure Assessment
- Tax-Suspension Movement Control Log
- Border Document Traceability Index

## Day 4: Returns, Reconciliations and Governance

- Regional VAT Return Control Calendar
- Sales-to-Return Reconciliation Model
- Purchase-to-Input-Tax Reconciliation Model
- Indirect Tax Exception Register
- Regional Control Ownership Dashboard

## Day 5: Regional Indirect Tax Control Practice

- Exercise: Map a Cross-Border Supply Chain
- Exercise: Test Place-of-Supply Evidence
- Exercise: Reconcile Import and Return Data
- Exercise: Resolve Regional Tax Exceptions
- Capstone Exercise: Regional Indirect Tax Control Framework

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## Practical Exercises

The course uses suggested activities to convert regional transactions into controlled indirect tax decisions.

- Suggested activity: map VAT treatment for a manufacturing supply chain
- Suggested activity: test cross-border service evidence for a technology group
- Suggested activity: reconcile import records and return data for a retailer
- Suggested activity: present regional tax exceptions to a governance committee

## FAQs

### Who suits regional indirect tax governance training?

Regional tax, accounting, finance, trade and compliance teams suit the training. Participants should already apply VAT rules and prepare indirect tax data.

### How does regional indirect tax training differ from a general VAT course?

Regional indirect tax training connects cross-border VAT transactions with customs and excise interfaces, evidence, reconciliations and governance. A general VAT course usually concentrates on one tax system.

### How should cross-border VAT transactions be mapped?

Cross-border VAT transactions should be mapped by parties, supply type, movement, place-of-supply factors, import status, evidence, reporting fields, jurisdiction-specific checks and control ownership.

### What belongs in a regional indirect tax control framework?

A regional indirect tax control framework contains applicability matrices, transaction maps, evidence standards, reconciliations, responsibilities, exception registers, review controls and escalation decisions.

### How are regional indirect tax risks controlled?

Regional indirect tax risks are controlled through jurisdiction checks, documented treatment decisions, source-to-return reconciliations, evidence testing, exception ownership and periodic governance review.

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## Conclusion

Participants take back a Regional Indirect Tax Control Framework containing applicability maps, transaction logic, evidence tests, reconciliations and governance controls. The framework changes fragmented jurisdiction processes into a coordinated regional method. It helps tax, finance and trade teams manage VAT, customs and excise interfaces consistently.