# Managerial Accounting Foundations Training Course

3 – 7 May 2027
Munich

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**Ref:** 1149_184879 **Date:** 3 – 7 May 2027 **Location:** Munich **Fees:** 5700 Euro

## Overview

Managerial Accounting Foundations Training Course is a one-week course for finance teams, accountants, budget analysts and operating managers who leave with a Managerial Accounting Foundations Toolkit. Participants apply managerial accounting and cost accounting through cost behavior analysis, an operating budget model, variance analysis and a performance reporting dashboard. The course connects budgeting and performance measurement to traceable internal decisions. Agile Leaders Training Center develops managerial accounting foundations.

## Who Should Attend

- Teams responsible for internal cost and management information
- Functions responsible for budgets, forecasts and variance reporting
- Managers responsible for resource use and operating decisions
- Supervisors responsible for departmental cost and performance results
- Analysts responsible for management reports and decision support

The course assumes participants can use basic financial statements and spreadsheet calculations, and it leaves out external reporting standards and advanced investment appraisal.

## Departments and Industries

The course supports departments and industries that plan resources, monitor costs and evaluate operating performance.

- Finance, accounting, budgeting and financial planning
- Manufacturing, logistics and supply chain operations
- Retail, hospitality and customer-service operations
- Healthcare, education and nonprofit administration
- Energy, utilities and project support functions

## Learning Objectives

By the end of this course, participants will be able to:

- Analyze cost classifications and behavior patterns
- Apply absorption and marginal costing calculations
- Build operating and flexible budget schedules
- Diagnose standard-cost variances and operating causes
- Evaluate contribution and relevant-cost decisions
- Build financial and nonfinancial performance reports

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## Course Agenda

## Day 1: Management Information and Cost Behavior

- Management Information Purpose and User Map
- Cost Classification Decision Tree
- Fixed and Variable Cost Behavior Chart
- Cost Driver Identification Worksheet
- Cost-Volume-Profit Relationship Model

## Day 2: Product and Service Costing

- Direct and Indirect Cost Assignment Grid
- Job Costing Record Template
- Process Costing Flow Schedule
- Absorption Costing Calculation Sheet
- Marginal Costing Contribution Statement

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## Day 3: Budgeting and Forecast Control

- Budget Assumption Register
- Sales and Operating Budget Model
- Cash Budget Preparation Schedule
- Flexible Budget Adjustment Method
- Budget Coordination and Review Calendar

## Day 4: Variance, Decisions and Performance

- Standard Cost Card Design
- Material and Labor Variance Analysis Sheet
- Break-Even and Margin-of-Safety Model
- Relevant Cost Decision Matrix
- Financial and Nonfinancial Performance Scorecard

## Day 5: Managerial Accounting Practice

- Exercise: Classify Costs for a Service Operation
- Exercise: Build a Flexible Department Budget
- Exercise: Diagnose a Production Cost Variance
- Exercise: Compare a Special-Order Decision
- Capstone Exercise: Managerial Accounting Foundations Toolkit

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## Practical Exercises

The course uses suggested activities to turn cost and performance data into documented internal decisions.

- Suggested activity: map cost behavior for a logistics operation
- Suggested activity: prepare a flexible budget for a service department
- Suggested activity: reconcile material and labor variances for a manufacturer
- Suggested activity: compare relevant costs for an operating decision

## FAQs

### Who suits managerial accounting foundations training?

Finance, accounting, budget, operations and supervisory teams suit the training. Participants should already use basic financial information and spreadsheet calculations.

### How does managerial accounting training differ from financial accounting training?

Managerial accounting training supports internal planning, control and decisions with cost, budget and performance information. Financial accounting training focuses mainly on recording and reporting historical transactions for external users.

### How does managerial accounting classify and analyze costs?

Managerial accounting classifies costs by traceability, behavior and decision relevance, then links cost drivers and operating volumes to the monetary effects managers need to evaluate.

### How are budgets and variances used in managerial accounting?

Budgets set resource expectations, flexible budgets adjust those expectations for actual activity, and variance analysis separates price, usage, rate and efficiency effects for investigation.

### What belongs in a managerial accounting foundations toolkit?

A managerial accounting foundations toolkit contains cost maps, costing schedules, budget models, standard-cost cards, variance sheets, decision matrices and a performance scorecard.

## Conclusion

Participants take back a Managerial Accounting Foundations Toolkit containing cost, budget, variance, decision and performance artifacts. The toolkit changes disconnected calculations into a repeatable internal reporting process. It helps finance and operations teams explain results, test alternatives and document routine management decisions.