



Advanced PPP Fiscal Impact and Risk Management Training Course

9 – 13 August 2027
Tokyo

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Overview

Advanced PPP Fiscal Impact and Risk Management Training Course is a one-week course for public finance, PPP, budget, fiscal-risk, infrastructure-finance, appraisal, and advisory teams who leave with a PPP Fiscal Impact Management Pack. Participants apply PPP fiscal risk assessment, affordability analysis, direct commitment measurement, contingent liability analysis, guarantee exposure, termination scenarios, budget integration, fiscal disclosure, and portfolio monitoring. The course separates fiscal control from general transaction design. Agile Leaders Training Center develops disciplined PPP fiscal-impact management.

Who Should Attend

- Teams responsible for public budgeting and medium-term fiscal planning
- Functions responsible for PPP project appraisal, approval, and portfolio oversight
- Teams responsible for fiscal-risk analysis and contingent-liability management
- Functions responsible for infrastructure finance and public-investment decisions
- Teams responsible for government accounting, reporting, audit support, and disclosure

The course assumes participants can interpret project cash flows and public budgets, and it leaves out introductory PPP procurement and jurisdiction-specific legal advice.

Departments and Industries

The course supports departments and industries where long-term service contracts create public fiscal commitments and risks.



- Finance ministries, budget offices, and debt-management functions
- PPP units, public-investment teams, and infrastructure agencies
- Transport, energy, water, and municipal services
- Healthcare, education, housing, and public facilities
- Audit, accounting, economic planning, and transaction advisory

Learning Objectives

By the end of this course, participants will be able to:

- Analyze direct and contingent PPP fiscal commitments
- Build affordability and budget-impact assessments
- Apply P-FRAM concepts to fiscal-risk evaluation
- Evaluate guarantees, termination exposure, and risk allocation
- Design fiscal disclosure and portfolio-monitoring controls
- Build approval gates and a fiscal governance action plan



Course Agenda

Day 1: Fiscal Commitments and Institutional Control

- PPP Fiscal Commitment Classification Map
- Direct and Contingent Liability Register
- Explicit and Implicit Exposure Screen
- Fiscal Governance Role and Approval Matrix
- Project-to-Portfolio Control Framework

Day 2: Affordability and Budget Integration

- Contract Payment and Support Schedule
- PPP Affordability Assessment Model
- Budget Envelope and Commitment Test
- Medium-Term Fiscal Integration Map
- Value-for-Money Evidence Review Gate

Day 3: Fiscal Risk and Scenario Analysis

- P-FRAM Project Input and Assumption Map
- Guarantee and Minimum-Revenue Exposure Model
- Termination Payment Scenario Analysis
- Macroeconomic and Demand Stress Matrix
- Fiscal Risk Mitigation Action Register

Day 4: Accounting, Disclosure, and Portfolio Monitoring

- Recognition versus Disclosure Decision Tree
- PPP Commitment Accounting Bridge
- Fiscal Disclosure Table and Narrative
- Central Commitment Register Design
- PPP Portfolio Exposure Dashboard

Day 5: PPP Fiscal Impact Practice

- Exercise: Classify PPP Fiscal Commitments
- Exercise: Test Affordability and Budget Capacity
- Exercise: Model Guarantee and Termination Scenarios
- Exercise: Build Disclosure and Portfolio Controls
- Capstone Exercise: PPP Fiscal Impact Management Pack

Practical Exercises

The course uses suggested activities to convert contract and budget evidence into transparent fiscal decisions.

- Suggested activity: classify direct and contingent commitments for a transport concession
- Suggested activity: test affordability of availability payments for a healthcare facility
- Suggested activity: model guarantee calls and termination exposure for an energy project
- Suggested activity: aggregate projects into a disclosure table and portfolio-risk dashboard

FAQs

Who suits advanced PPP fiscal impact and risk management training?

Public finance, PPP, budget, fiscal-risk, infrastructure-finance, appraisal, and advisory teams suit the training. Participants should already interpret project cash flows and public budgets.

How does PPP fiscal impact management differ from general PPP training?

PPP fiscal impact management focuses on government commitments, affordability, budget integration, liabilities, fiscal reporting, and portfolio exposure rather than procurement, commercial structuring, or contract negotiation.

What fiscal commitments can PPP contracts create?

PPP contracts can create direct commitments such as availability or support payments and contingent exposure from guarantees, risk events, termination provisions, renegotiation, or implicit obligations.

How does P-FRAM support PPP fiscal risk assessment?

P-FRAM supports structured analysis of project assumptions, fiscal flows, government support, liabilities, deficit and debt effects, guarantees, termination exposure, and portfolio scenarios.

Why should PPP fiscal commitments be monitored as a portfolio?

Portfolio monitoring reveals aggregate exposure, concentration, timing, budget pressure, correlated risks, guarantee calls, reporting gaps, and the capacity to accept new commitments.



Conclusion

Participants take back a PPP Fiscal Impact Management Pack containing classifications, affordability models, scenarios, registers, disclosures, approval gates, and portfolio controls. The pack changes fragmented fiscal evidence into a traceable decision and monitoring system. It supports transparent choices before approval and disciplined oversight throughout contract life.