



Corporate Governance Evaluation through Internal Audit Training Course

15 – 19 March 2027
Tokyo

Corporate Governance Evaluation through Internal Audit Training Course

Ref: 1208_189190 **Date:** 15 – 19 March 2027 **Location:** Tokyo **Fees:** 10000 Euro

Overview

Corporate Governance Evaluation through Internal Audit Training Course is a one-week course for internal auditors, governance officers, audit managers, risk professionals, compliance teams, and board secretariat staff who leave with a Governance Assurance File. The course connects governance criteria, board effectiveness, decision rights, accountability, risk oversight, information quality, culture indicators, evidence, findings, and follow-up. Participants evaluate governance design and operating effectiveness through structured tools and suggested activities. Agile Leaders Training Center presents corporate governance evaluation through internal audit.

Who Should Attend

- Internal audit functions responsible for governance assurance and engagement delivery
- Governance functions responsible for mandates, decision rights, and accountability
- Audit management functions responsible for scope, evidence, conclusions, and reporting
- Risk and compliance functions responsible for oversight information and escalation
- Board secretariat functions responsible for charters, minutes, decisions, and follow-up
- Internal control functions responsible for control evidence and assurance coordination

The course assumes participants already work with audit engagements, governance processes, risk oversight, compliance, or board information and leaves out internal audit foundations, legal opinions, financial statement auditing, and board administration procedures.

Departments and Industries

The course supports corporate governance evaluation through internal audit across:

- Internal audit, governance, risk, compliance, and internal control departments
- Board secretariat, legal operations, and corporate affairs functions
- Banking, insurance, and investment-service organizations
- Energy, manufacturing, and infrastructure groups
- Healthcare, education, and public-service organizations
- Technology, retail, and professional-service firms

Learning Objectives

By the end of this course, participants will be able to:



- Build governance criteria and engagement scope maps
- Evaluate board and committee operating effectiveness
- Analyze decision rights, accountability, and information flows
- Evaluate risk oversight, control coordination, and culture indicators
- Use evidence to develop governance findings and conclusions
- Build a Governance Assurance File and follow-up plan

Course Agenda

Day 1: Governance Evaluation Context

- Governance Purpose and Accountability Criteria Map
- Board, Management, and Committee Decision-Rights Matrix
- Governance Objectives and Evaluation Scope Canvas
- Independence, Objectivity, and Stakeholder Expectation Check
- Governance Assurance Universe and Risk Profile

Day 2: Board and Committee Effectiveness

- Board Mandate and Charter Alignment Checklist
- Committee Purpose, Composition, and Information Review
- Agenda, Minutes, and Decision Traceability Test
- Challenge, Independence, and Conflict Indicator Matrix
- Action Ownership and Follow-Up Effectiveness Scorecard

Day 3: Risk, Control, Culture, and Information

- Risk Appetite and Oversight Evidence Map
- Internal Control and Assurance Coordination Matrix
- Ethics, Conduct, and Speak-Up Culture Indicator Set
- Governance Information Quality and Escalation Test
- Stakeholder, Disclosure, and Accountability Review

Day 4: Evidence, Findings, and Assurance Reporting

- Governance Interview and Document Evidence Plan
- Design and Operating Effectiveness Evaluation Method
- Criteria, Condition, Cause, and Impact Finding Structure
- Governance Observation and Recommendation Prioritization Matrix
- Board Assurance Report and Action Monitoring Template



Day 5: Governance Assurance Practice

- Exercise: Scope a Governance Evaluation Engagement
- Exercise: Assess a Board and Committee Evidence Pack
- Exercise: Evaluate Risk Oversight and Culture Indicators
- Exercise: Draft a Governance Finding and Assurance Conclusion
- Capstone Exercise: Corporate Governance Assurance File

Practical Exercises

The course uses suggested activities to connect governance criteria with internal audit evidence:

- Suggested activity: map decision rights and accountability across a board and management scenario
- Suggested activity: test committee minutes, information packs, and action records for traceability
- Suggested activity: evaluate risk oversight and culture indicators across financial services and manufacturing cases
- Suggested activity: develop a governance finding, assurance conclusion, and follow-up record

FAQs

Who does corporate governance internal audit training suit, and what does it assume?

Corporate governance internal audit training suits audit, governance, risk, compliance, control, and board support functions that already work with assurance engagements, oversight processes, or governance information.

How does corporate governance evaluation differ from general internal audit training?

Corporate governance evaluation focuses on board and committee effectiveness, decision rights, accountability, culture, oversight information, and governance conclusions, while general internal audit training covers the broader engagement lifecycle and audit techniques.

What evidence supports a corporate governance evaluation?

Corporate governance evaluation uses mandates, charters, agendas, minutes, information packs, decision records, risk reports, culture indicators, interviews, action logs, and evidence of follow-up.

How is board effectiveness evaluated through internal audit?

Board effectiveness is evaluated by testing mandate alignment, information quality, objective challenge, committee coordination, decision traceability, conflict handling, oversight actions, and follow-up evidence against defined criteria.



What should a governance assurance report contain?

A governance assurance report should state scope, criteria, evidence, findings, causes, impacts, conclusions, prioritized recommendations, accountable owners, and monitoring arrangements.

Conclusion

Participants take back a Governance Assurance File containing a criteria map, scope canvas, board review, oversight evidence map, culture indicators, findings, conclusions, and follow-up tracker. The file changes scattered governance records into a traceable evaluation structure. It supports evidence-based assurance, accountable action ownership, and monitored closure.