# Adaptive Negotiation in Dynamic Environments Training Course

24 – 28 May 2027
Barcelona

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**Ref:** 1307_196603 **Date:** 24 – 28 May 2027 **Location:** Barcelona **Fees:** 5700 Euro

## Overview

Adaptive Negotiation in Dynamic Environments Training Course is a one-week advanced course for professionals who negotiate while facts, constraints, authority, and stakeholder priorities change. Participants build an Adaptive Negotiation Strategy and Agreement Governance Portfolio combining preparation, BATNA and ZOPA analysis, interests, objective criteria, option design, iterative proposals, concession controls, decision rights, documentation, and implementation review. The course treats agility as disciplined adjustment based on evidence, not improvised bargaining. Agile Leaders Training Center presents adaptive negotiation as a governed process for creating defensible and sustainable agreements.

## Who Should Attend

- Negotiators and commercial managers handling complex agreements
- Procurement and contract professionals managing changing requirements
- Project and program leaders coordinating internal and external parties
- Business owners and functional leaders responsible for deal outcomes
- Advisers and governance professionals supporting negotiation decisions

The course assumes prior experience in negotiation, procurement, commercial work, projects, or stakeholder decisions. It does not provide legal advice or general Agile practitioner certification.

## Departments and Industries

The course supports departments and sectors where agreements must adapt without losing authority, evidence, or accountability.

- Procurement, contracts, commercial, and supplier management
- Technology, engineering, projects, and professional services
- Finance, operations, sales, and strategic partnerships
- Public services and regulated enterprises
- Construction, energy, logistics, and healthcare organizations

## Learning Objectives

By the end of this course, participants will be able to:

- Analyze uncertainty, interests, authority, alternatives, and bargaining range
- Build adaptive negotiation strategies using BATNA, ZOPA, and objective criteria
- Design multiple options and iterative proposals that create and claim value
- Evaluate concessions, risks, dependencies, and stakeholder responses
- Apply decision gates, documentation, escalation, and agreement controls
- Create implementation reviews that sustain negotiated commitments

## Course Agenda

### Day 1: Adaptive Negotiation Architecture

- Dynamic Environment and Negotiation-System Map
- Issue, Interest, Position, and Priority Matrix
- Stakeholder Influence and Decision-Authority Map
- Uncertainty Assumption and Evidence Register
- Negotiation Purpose and Success-Criteria Charter

### Day 2: Alternatives, Range, and Standards

- BATNA Strength and Walk-Away Assessment
- Reservation Point and Aspiration Target Model
- ZOPA Scenario and Bargaining-Range Analysis
- Objective Criteria and Legitimacy Benchmark
- Power, Dependency, and Risk-Balance Matrix

### Day 3: Options, Proposals, and Concessions

- Interest-Based Option Generation Canvas
- Multiple Equivalent Simultaneous Offer Method
- Package Tradeoff and Value-Creation Matrix
- Iterative Proposal and Learning Cycle
- Concession Sequence and Reciprocity Guardrail

### Day 4: Governance, Communication, and Agreement

- Negotiation Team Role and Mandate Matrix
- Question, Listening, and Reframing Protocol
- Stakeholder Alignment and Approval Gate
- Offer, Decision, and Rationale Log
- Agreement Implementation and Review Framework

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## Day 5: Adaptive Negotiation Practice

- Exercise: Uncertainty and Stakeholder Diagnosis
- Exercise: BATNA, ZOPA, and Criteria Preparation
- Exercise: Option Package and Concession Design
- Exercise: Iterative Proposal and Approval Review
- Capstone Exercise: Adaptive Negotiation Strategy and Agreement Governance Portfolio

## Practical Exercises

The course uses suggested activities based on commercial, project, partnership, and service negotiations.

- Suggested activity: diagnose changing facts and revise a negotiation mandate.
- Suggested activity: compare BATNA, ZOPA, objective criteria, and risk positions.
- Suggested activity: test option packages and concessions through short negotiation rounds.
- Suggested activity: document an agreement, approvals, dependencies, and implementation reviews.

## FAQs

### What is adaptive negotiation in dynamic environments?

Adaptive negotiation is a governed approach that revises assumptions, options, proposals, and tactics when credible evidence changes while preserving objectives, authority, and documentation.

### How does adaptive negotiation use BATNA and ZOPA?

Adaptive negotiation uses BATNA to protect against inferior agreements and ZOPA to test whether bargaining space exists, then updates both analyses as information and alternatives change.

### Who suits adaptive negotiation training and what experience is assumed?

Adaptive negotiation training suits commercial, procurement, project, operational, and business professionals. It assumes experience with negotiations, agreements, stakeholder decisions, or supplier relationships.

### How does adaptive negotiation differ from general Agile project management?

Adaptive negotiation focuses on interests, alternatives, bargaining range, proposals, concessions, authority, and agreement governance. General Agile project management focuses on organizing iterative delivery work.

### How are adaptive negotiation agreements governed after the meeting?

Adaptive negotiation agreements are governed through documented commitments, owners, approval evidence, dependencies, review points, escalation routes, and controlled responses to changed conditions.

## Conclusion

The course integrates adaptive negotiation preparation, alternatives, bargaining range, criteria, options, concessions, authority, communication, and agreement control. Participants take back an Adaptive Negotiation Strategy and Agreement Governance Portfolio containing maps, matrices, registers, decision gates, logs, and review tools. The portfolio enables teams to adjust their approach while preserving defensible choices and accountable implementation.