# Strategic Management: Security and Environmental Analysis Training Course

12 – 16 April 2027
Madrid

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Training Center

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## Overview

Strategic Management: Security and Environmental Analysis Training Course is a one-week advanced course for strategy directors, security leaders, environmental managers, risk professionals, resilience teams, and executives who leave with a Security and Environmental Strategic Analysis Pack. Participants integrate security environment scanning, strategic environmental analysis, risk interdependencies, scenario planning, early-warning indicators, resilience options, and executive decision briefs. Agile Leaders Training Center presents security and environmental analysis as one strategic evidence process.

## Who Should Attend

- Functions responsible for enterprise strategy and environmental scanning
- Leaders assessing geopolitical, physical-security, and resilience drivers
- Teams managing environmental risks, opportunities, and performance context
- Functions integrating enterprise risk and business continuity decisions
- Analysts preparing scenarios, indicators, and executive intelligence
- Executives evaluating strategic options under uncertainty

The course assumes participants already contribute to strategy, risk, security, environment, resilience, or executive decision support and leaves out operational security tactics and environmental-system implementation.

## Departments and Industries

The course serves departments and industries exposed to security, environmental, continuity, and stakeholder uncertainty.

- Energy, utilities, infrastructure, and extractive industries
- Manufacturing, transport, logistics, and supply networks
- Financial services, technology, and telecommunications
- Public services, healthcare, and critical facilities
- Strategy, enterprise risk, security, environment, and resilience functions
- Investment, procurement, corporate affairs, and executive offices

## Learning Objectives

By the end of this course, participants will be able to:

- Analyze security and environmental context
- Use integrated scanning and stakeholder tools
- Build plausible strategic scenarios
- Evaluate risk interdependencies and resilience choices
- Prioritize early-warning indicators
- Build evidence-based executive decision briefs

## Course Agenda

### Day 1: Integrated Strategic Context

- Security and Environmental Context Map
- ISO 31000 Strategic Risk Integration Lens
- ISO 14001:2026 Environmental Context Review
- Interested-Party Influence Matrix
- Strategic Assumption and Evidence Register

### Day 2: External Environment Scanning

- PESTLE Security and Environmental Scan
- Geopolitical Driver and Exposure Map
- Physical-Security Threat Pathway Analysis
- Climate, Resource, and Biodiversity Signal Log
- Horizon-Scanning Evidence Quality Check

### Day 3: Interdependencies and Scenarios

- Strategic Risk Interdependency Network
- Critical Dependency and Disruption Map
- Scenario Axis Selection Method
- Scenario Narrative and Signpost Canvas
- Cross-Scenario Vulnerability Stress Test

### Day 4: Options and Early Warning

- Resilience Option Evaluation Matrix
- Strategic Trade-Off and Decision Criteria
- Early-Warning Indicator Design Sheet
- Threshold, Trigger, and Escalation Protocol
- Executive Security-Environment Brief Structure

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## Day 5: Strategic Analysis Practice

- Exercise: Conduct an Integrated Context Scan
- Exercise: Map Risk Interdependencies
- Exercise: Build and Test Strategic Scenarios
- Exercise: Evaluate Options and Warning Indicators
- Capstone Exercise: Security and Environmental Strategic Analysis Pack

## Practical Exercises

The course uses suggested activities from infrastructure, energy, manufacturing, logistics, technology, and public services.

- Suggested activity: distinguish evidence, assumptions, signals, trends, uncertainties, and stakeholder expectations in an integrated context scan.
- Suggested activity: map how security events, environmental conditions, suppliers, facilities, people, and continuity dependencies amplify one another.
- Suggested activity: create contrasting scenarios, define signposts, and test strategic vulnerabilities and choices across them.
- Suggested activity: combine scans, scenarios, indicators, option criteria, and an executive brief in the capstone pack.

## FAQs

### Who suits security and environmental strategic analysis training, and what does it assume?

Security and environmental strategic analysis training suits experienced professionals who already support strategy, security, environment, enterprise risk, resilience, or executive decisions.

### How does security and environmental analysis differ from enterprise risk management training?

Security and environmental analysis concentrates on external drivers, signals, scenarios, interdependencies, options, and executive intelligence rather than the full enterprise risk-governance cycle.

### What belongs in a security and environmental context scan?

A context scan should examine geopolitical, physical-security, climate, resource, biodiversity, regulatory, stakeholder, market, technology, supply-chain, and continuity drivers using traceable evidence and explicit assumptions.

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## How do strategic scenarios support security and environmental decisions?

Strategic scenarios expose different combinations of uncertainty, reveal vulnerabilities, test assumptions, compare options, and identify signposts without pretending to predict one future.

## What makes an early-warning indicator useful for strategic management?

An early-warning indicator is useful when its evidence source, interpretation, owner, frequency, threshold, decision link, escalation route, and limitations are explicit.

## Conclusion

The course integrates security and environmental context, scanning, dependencies, scenarios, options, indicators, and executive communication. Participants take back a Security and Environmental Strategic Analysis Pack that turns dispersed signals into structured decision evidence. The pack helps leadership challenge assumptions, compare resilience choices, and act before emerging conditions become fixed constraints.