



Healthcare Financial Statements Preparation and Financial Health Analysis Course

20 – 24 September 2027
Kuala Lumpur

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Overview

Healthcare financial statements preparation and financial health analysis is a one-week advanced course for healthcare finance managers, hospital administrators, service-line leaders, budget owners, analysts, and governance teams, who leave with a Healthcare Financial Health Review Pack. The course links accrual integrity, statement review, cash flow and liquidity analysis, working capital, operating margins, leverage, variance, service-line economics, financial sustainability, and warning indicators. Agile Leaders Training Center presents healthcare financial health analysis as evidence for governance and operating decisions.

Who Should Attend

- Functions responsible for healthcare financial reporting and statement integrity
- Teams responsible for hospital planning, budgets, and performance review
- Personnel responsible for revenue, cost, working capital, and cash management
- Service-line functions responsible for activity and financial performance
- Analysts responsible for ratios, trends, forecasts, and warning indicators
- Governance teams responsible for financial oversight and sustainability

The course assumes participants review financial reports or operating performance and leaves out introductory bookkeeping, audit qualification, investment valuation, and accounting-system operation.

Departments and Industries

The course supports departments and organizations that prepare, review, or use healthcare financial information for decisions.

- Hospitals, clinics, and integrated healthcare networks
- Primary care, rehabilitation, and long-term care services
- Diagnostic, laboratory, and medical support organizations
- Healthcare finance, planning, and revenue-cycle functions
- Service-line, operations, and business intelligence teams
- Boards, committees, and governance assurance functions

Learning Objectives

By the end of this course, participants will be able to:



- Analyze statement integrity, accruals, estimates, and disclosures
- Build linked financial position, performance, and cash-flow reviews
- Apply working-capital, liquidity, leverage, and margin measures
- Compare trends, budgets, variances, and service-line economics
- Prioritize financial sustainability risks and warning indicators
- Evaluate dashboards, governance evidence, and decision options

Course Agenda

Day 1: Statement Architecture and Integrity

- Healthcare Financial Statement Relationship Map
- Accrual, Estimate, and Cutoff Review Checklist
- Revenue Recognition and Cost Classification Matrix
- Materiality, Consistency, and Disclosure Review Grid
- Statement Preparation Control and Reconciliation Record

Day 2: Financial Position and Cash Flow

- Asset, Liability, and Net Asset Movement Analysis
- Working Capital and Current Balance Diagnostic
- Cash Flow Source and Use Bridge
- Liquidity Coverage and Cash Resilience Dashboard
- Receivables, Payables, and Collection Cycle Tracker

Day 3: Performance, Margins, and Service Lines

- Operating and Non-Operating Result Reconciliation
- Revenue Mix and Cost Driver Analysis Model
- Operating Margin and Total Margin Review
- Service-Line Activity and Contribution Analysis
- Budget-to-Actual Variance Investigation Tree

Day 4: Sustainability and Governance Review

- Leverage and Debt Service Capacity Assessment
- Financial Ratio Trend and Peer Comparison Matrix
- Non-Recurring Item and Estimate Sensitivity Review
- Financial Health Early Warning Indicator Register
- Governance Financial Review and Decision Dashboard



Day 5: Financial Health Review Practice

- Suggested Exercise: Statement Integrity and Reconciliation Review
- Suggested Exercise: Liquidity and Working Capital Diagnosis
- Suggested Exercise: Margin and Service-Line Variance Analysis
- Suggested Exercise: Sustainability and Warning Indicator Review
- Capstone Exercise: Healthcare Financial Health Review Pack

Practical Exercises

The course uses suggested activities based on fictional hospital, clinic, diagnostic, long-term care, and healthcare network situations.

- Suggested activity: review accruals, estimates, classifications, reconciliations, disclosures, and statement relationships.
- Suggested activity: diagnose working capital, cash sources and uses, liquidity, collections, payables, and leverage.
- Suggested activity: analyze revenue, cost drivers, margins, service lines, budgets, trends, and variances.
- Suggested activity: integrate sensitivity, warning indicators, sustainability risks, governance evidence, and decision options.

FAQs

Who suits healthcare financial health analysis training, and what does it assume?

Healthcare finance, administration, service-line, budget, analysis, and governance functions suit the training; it assumes responsibility for financial or operational review and excludes introductory bookkeeping, audit qualification, and investment valuation.

How does healthcare financial health analysis differ from general financial statement training?

Healthcare financial health analysis connects statement integrity with revenue and cost structure, working capital, liquidity, margins, service-line economics, sustainability, governance, and operating decisions rather than teaching generic statement interpretation alone.

What should a healthcare financial health review examine?

A healthcare financial health review should examine statement integrity, accruals, estimates, cash flow, working capital, liquidity, leverage, revenue and cost drivers, margins, service lines, trends, variances, sensitivities, and warning indicators.



How can financial statements reveal healthcare sustainability risks?

Financial statements reveal sustainability risks through deteriorating cash generation, working capital pressure, collection delays, margin changes, rising leverage, weak debt-service capacity, adverse variances, recurring dependence on non-operating items, and inconsistent service-line performance.

Conclusion

Participants leave with a Healthcare Financial Health Review Pack containing statement, accrual, reconciliation, cash-flow, working-capital, liquidity, leverage, margin, service-line, variance, sensitivity, warning, and governance tools. The pack connects accounting evidence with operating context. It helps leaders review integrity, identify pressure, test assumptions, prioritize risks, and support documented decisions.