



# Healthcare Financial Statements Preparation and Financial Health Analysis Course

21 – 25 December 2026  
Frankfurt



**AGILE LEADERS**  
Training Center

## Healthcare Financial Statements Preparation and Financial Health Analysis Course

**Ref:** 1529\_212978 **Date:** 21 – 25 December 2026 **Location:** Frankfurt **Fees:** 5700 Euro

### Overview

Healthcare financial statements preparation and financial health analysis is a one-week advanced course for healthcare finance managers, hospital administrators, service-line leaders, budget owners, analysts, and governance teams, who leave with a Healthcare Financial Health Review Pack. The course links accrual integrity, statement review, cash flow and liquidity analysis, working capital, operating margins, leverage, variance, service-line economics, financial sustainability, and warning indicators. Agile Leaders Training Center presents healthcare financial health analysis as evidence for governance and operating decisions.

### Who Should Attend

- Functions responsible for healthcare financial reporting and statement integrity
- Teams responsible for hospital planning, budgets, and performance review
- Personnel responsible for revenue, cost, working capital, and cash management
- Service-line functions responsible for activity and financial performance
- Analysts responsible for ratios, trends, forecasts, and warning indicators
- Governance teams responsible for financial oversight and sustainability

The course assumes participants review financial reports or operating performance and leaves out introductory bookkeeping, audit qualification, investment valuation, and accounting-system operation.

### Departments and Industries

The course supports departments and organizations that prepare, review, or use healthcare financial information for decisions.

- Hospitals, clinics, and integrated healthcare networks
- Primary care, rehabilitation, and long-term care services
- Diagnostic, laboratory, and medical support organizations
- Healthcare finance, planning, and revenue-cycle functions
- Service-line, operations, and business intelligence teams
- Boards, committees, and governance assurance functions

### Learning Objectives

By the end of this course, participants will be able to:



- Analyze statement integrity, accruals, estimates, and disclosures
- Build linked financial position, performance, and cash-flow reviews
- Apply working-capital, liquidity, leverage, and margin measures
- Compare trends, budgets, variances, and service-line economics
- Prioritize financial sustainability risks and warning indicators
- Evaluate dashboards, governance evidence, and decision options

## **Course Agenda**

### **Day 1: Statement Architecture and Integrity**

- Healthcare Financial Statement Relationship Map
- Accrual, Estimate, and Cutoff Review Checklist
- Revenue Recognition and Cost Classification Matrix
- Materiality, Consistency, and Disclosure Review Grid
- Statement Preparation Control and Reconciliation Record

### **Day 2: Financial Position and Cash Flow**

- Asset, Liability, and Net Asset Movement Analysis
- Working Capital and Current Balance Diagnostic
- Cash Flow Source and Use Bridge
- Liquidity Coverage and Cash Resilience Dashboard
- Receivables, Payables, and Collection Cycle Tracker

### **Day 3: Performance, Margins, and Service Lines**

- Operating and Non-Operating Result Reconciliation
- Revenue Mix and Cost Driver Analysis Model
- Operating Margin and Total Margin Review
- Service-Line Activity and Contribution Analysis
- Budget-to-Actual Variance Investigation Tree

### **Day 4: Sustainability and Governance Review**

- Leverage and Debt Service Capacity Assessment
- Financial Ratio Trend and Peer Comparison Matrix
- Non-Recurring Item and Estimate Sensitivity Review
- Financial Health Early Warning Indicator Register
- Governance Financial Review and Decision Dashboard

## Day 5: Financial Health Review Practice

- Suggested Exercise: Statement Integrity and Reconciliation Review
- Suggested Exercise: Liquidity and Working Capital Diagnosis
- Suggested Exercise: Margin and Service-Line Variance Analysis
- Suggested Exercise: Sustainability and Warning Indicator Review
- Capstone Exercise: Healthcare Financial Health Review Pack

## Practical Exercises

The course uses suggested activities based on fictional hospital, clinic, diagnostic, long-term care, and healthcare network situations.

- Suggested activity: review accruals, estimates, classifications, reconciliations, disclosures, and statement relationships.
- Suggested activity: diagnose working capital, cash sources and uses, liquidity, collections, payables, and leverage.
- Suggested activity: analyze revenue, cost drivers, margins, service lines, budgets, trends, and variances.
- Suggested activity: integrate sensitivity, warning indicators, sustainability risks, governance evidence, and decision options.

## FAQs

### Who suits healthcare financial health analysis training, and what does it assume?

Healthcare finance, administration, service-line, budget, analysis, and governance functions suit the training; it assumes responsibility for financial or operational review and excludes introductory bookkeeping, audit qualification, and investment valuation.

### How does healthcare financial health analysis differ from general financial statement training?

Healthcare financial health analysis connects statement integrity with revenue and cost structure, working capital, liquidity, margins, service-line economics, sustainability, governance, and operating decisions rather than teaching generic statement interpretation alone.

### What should a healthcare financial health review examine?

A healthcare financial health review should examine statement integrity, accruals, estimates, cash flow, working capital, liquidity, leverage, revenue and cost drivers, margins, service lines, trends, variances, sensitivities, and warning indicators.



## **How can financial statements reveal healthcare sustainability risks?**

Financial statements reveal sustainability risks through deteriorating cash generation, working capital pressure, collection delays, margin changes, rising leverage, weak debt-service capacity, adverse variances, recurring dependence on non-operating items, and inconsistent service-line performance.

## **Conclusion**

Participants leave with a Healthcare Financial Health Review Pack containing statement, accrual, reconciliation, cash-flow, working-capital, liquidity, leverage, margin, service-line, variance, sensitivity, warning, and governance tools. The pack connects accounting evidence with operating context. It helps leaders review integrity, identify pressure, test assumptions, prioritize risks, and support documented decisions.