

# Capital Project Strategy and Delivery Training Course

15 – 19 February 2027
Vienna

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**Ref:** 2105_254176 **Date:** 15 – 19 February 2027 **Location:** Vienna **Fees:** 5700 Euro

## Overview

Capital Project Strategy and Delivery Training Course is a one-week intermediate course for sponsors, project directors, project managers, and controls leaders who leave with a Capital Project Success Playbook. Participants connect front-end definition, governance gates, delivery strategy, stakeholder alignment, contracting interfaces, cost and schedule controls, execution readiness, and benefits realization. Agile Leaders Training Center delivers this course in capital project strategy and delivery.

## Who Should Attend

- Sponsor teams responsible for investment direction, decision gates, and benefits
- Project leadership teams responsible for scope, delivery strategy, and execution readiness
- Project controls teams responsible for cost, schedule, risk, and change evidence
- Commercial teams responsible for contracting strategy and supplier interfaces
- Operations teams responsible for transition, acceptance, and benefits realization

The course assumes participants contribute to capital investment or delivery decisions and leaves out detailed engineering design, financial valuation, and software project methods.

## Departments and Industries

The course supports departments that shape and deliver capital assets across industrial, infrastructure, energy, healthcare, and public-service environments.

- Capital projects and engineering delivery
- Project controls and commercial management
- Infrastructure and transport operations
- Energy and industrial manufacturing
- Healthcare facilities and public services

## Learning Objectives

By the end of this course, participants will be able to:

- Build a front-end definition and decision-gate roadmap.
- Apply governance roles, assurance points, and escalation routes.
- Compare delivery and contracting strategy options.
- Analyze integrated cost, schedule, risk, and change evidence.
- Evaluate execution readiness and stakeholder alignment.

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- Build benefits realization and transition actions.

## Course Agenda

## Day 1: Shape the Investment

- Capital Project Purpose and Benefits Map
- Front-End Definition Maturity Checklist
- Strategic Options Evaluation Matrix
- Stakeholder Influence and Alignment Map
- Project Success Criteria Register

## Day 2: Govern Decisions

- Capital Project Governance Structure
- Sponsor and Decision-Rights Matrix
- Stage-Gate Review and Approval Map
- Independent Assurance Planning Checklist
- Issue Escalation and Change Authority Protocol

## Day 3: Select the Delivery Strategy

- Delivery Model Options Assessment
- Contracting Strategy Decision Matrix
- Owner, Contractor, and Operator Interface Map
- Scope Boundary and Requirements Baseline
- Procurement Readiness Review Template

## Day 4: Control Execution Readiness

- Integrated Cost and Schedule Baseline
- Capital Project Risk Allocation Register
- Change Control Impact Assessment
- Execution Readiness Gate Checklist
- Benefits Transition and Handover Plan

## Day 5: Practice Capital Project Decisions

- Suggested Exercise: Diagnose a Front-End Definition Gap
- Suggested Exercise: Run a Governance Gate Review
- Suggested Exercise: Compare Delivery and Contracting Options
- Suggested Exercise: Test an Execution Readiness Case
- Capstone Exercise: Complete a Capital Project Success Playbook

## Practical Exercises

The course uses suggested activities with fictional infrastructure, industrial, healthcare, and energy cases.

- Suggested activity: assess front-end maturity for an infrastructure investment.
- Suggested activity: map governance and escalation for an industrial expansion.
- Suggested activity: compare contracting options for an energy facility.
- Suggested activity: test readiness and handover evidence for a healthcare asset.

## FAQs

### Who suits capital project strategy and delivery training, and what does it assume?

Capital project strategy and delivery training suits sponsors, project directors, managers, controls leaders, and commercial teams. It assumes participants contribute to investment definition, governance, or delivery decisions.

### How does capital project strategy differ from general project management training?

Capital project strategy concentrates on investment shaping, stage gates, delivery models, contracting interfaces, execution readiness, and asset benefits, while general project management training covers broader delivery practices across many project types.

### What is front-end planning in capital project delivery?

Front-end planning defines the investment purpose, options, requirements, scope boundaries, delivery approach, risks, costs, schedule assumptions, and governance evidence before major execution commitments.

### How do capital project governance gates improve decisions?

Capital project governance gates create scheduled points for sponsors to test evidence, confirm readiness, assign conditions, escalate issues, and decide whether an investment should proceed, pause, or return for further definition.

### What evidence supports capital project execution readiness?

Capital project execution readiness relies on an approved scope baseline, delivery and contracting strategy, integrated controls, allocated risks, defined interfaces, procurement status, assurance findings, stakeholder commitments, and transition requirements.

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## Conclusion

Participants take back a Capital Project Success Playbook. It combines front-end definition, governance gates, delivery choices, interface records, integrated controls, readiness tests, and benefits actions. The playbook helps investment and delivery teams make traceable decisions before commitments and maintain alignment through execution and transition.