

Board Secretariat Practices & Corporate Governance Training

15 – 19 February 2027
Baku

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Ref: 103600430_62486 **Date:** 15 – 19 February 2027 **Location:** Baku **Fees:** 5000 Euro

Course Overview:

This Board Secretariat Training program provides a comprehensive framework for board secretaries, governance officers, and compliance professionals to excel in their evolving roles. Rooted in Corporate Governance Practices and global standards, the course blends theory with practice to strengthen the professional competencies needed to manage board processes effectively. Participants will explore responsibilities such as preparing board meetings, managing documentation, supporting directors, and ensuring alignment with Corporate Compliance and Governance regulations.

The training integrates insights from international best practices, including OECD guidelines and case studies from emerging and mature markets, while drawing on academic research e.g., disclosure quality, secretary background factors. By focusing on Effective Board Management, risk oversight, board evaluations, and strategic governance, the program equips attendees to serve as trusted advisors to boards. Additionally, participants will sharpen their Board Meeting Management Training skills, enhance advisory capacities, and gain tools for navigating challenges such as conflicts of interest, disclosure obligations, and sustainability integration.

Ultimately, this course develops the ability to balance compliance with value creation, empowering board secretaries to ensure transparency, accountability, and effective decision-making. Graduates will return with actionable knowledge and a set of applied frameworks to lead governance transformation and implement Secretariat and Governance Best Practices confidently.

Target Audience:

- Board Secretaries & Assistant Corporate Secretaries
- Governance Professionals & Compliance Officers
- Legal Advisors & Corporate Counsel
- Executive Assistants to Boards and CEOs
- Senior Managers in Corporate Affairs & Risk Oversight

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Targeted Organizational Departments:

- Board Secretariat & Governance Department
- Legal & Compliance Units
- Risk Management & Internal Audit Departments
- Investor Relations & Corporate Affairs
- Strategy and Business Planning Teams

Targeted Industries:

- Banking & Financial Services regulatory-driven compliance
- Energy, Oil & Gas complex board structures
- Public Sector & State-Owned Enterprises transparency focus
- Healthcare & Pharmaceuticals ethics & accountability
- Technology & Telecommunications fast-changing governance needs

Course Offerings:

- By the end of this Board Secretariat Training, participants will be able to:
- Apply Corporate Governance Practices to ensure compliance with local and international standards.
- Manage board and committee meetings with confidence using Board Meeting Management Training frameworks.
- Draft minutes, reports, and disclosure materials aligned with Board Compliance Course requirements.
- Advise directors on fiduciary duties, conflicts of interest, and governance codes.
- Conduct Board Evaluation and Strategy Course assessments to improve board effectiveness.
- Strengthen skills in risk oversight, sustainability, and Secretariat and Governance Best Practices.

Training Methodology:

This Corporate Governance Practices course adopts a blended learning model. Participants will engage in instructor-led presentations, case studies from global corporations, and group workshops simulating real-world boardroom challenges. Interactive role-playing will build communication and advisory confidence, while peer-to-peer debates encourage sharing of diverse governance experiences.

Learning is reinforced through templates for board papers, checklists for compliance monitoring, and evaluation frameworks to practice Effective Board Management. Participants will also analyze academic findings e.g., internal disclosure linked to secretary profiles to bridge theory and practice. Continuous feedback, reflection sessions, and scenario-based exercises will ensure knowledge retention and practical application.

Course Toolbox:

- Governance checklists and compliance templates
- Board paper drafting guidelines
- Case study booklets international & regional
- Board evaluation sample frameworks
- Risk oversight and audit committee reporting samples
- Access to curated online governance resources

Course Agenda:

Day 1: Foundations of Board Secretariat & Governance

- **Topic 1:** Role of the Board Secretary in Corporate Governance Practices
- **Topic 2:** Structure, duties, and authority in Board Secretariat Training
- **Topic 3:** Regulatory compliance and governance codes overview
- **Topic 4:** Managing board documentation and disclosure obligations
- **Topic 5:** Case studies on governance failures and lessons learned
- **Topic 6:** Building credibility as a trusted governance advisor
- **Reflection & Review:** Linking governance frameworks to the evolving role of the board secretary

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Day 2: Effective Board Meeting Management

- **Topic 1:** Planning and scheduling successful board and committee meetings
- **Topic 2:** Preparing agendas, briefing packs, and circulation protocols
- **Topic 3:** Minute-taking and record-keeping aligned with Board Compliance Course standards
- **Topic 4:** Leveraging technology and portals for Board Meeting Management Training
- **Topic 5:** Supporting the Chair in conflict resolution and meeting dynamics
- **Topic 6:** Confidentiality, disclosure, and handling sensitive information
- **Reflection & Review:** Evaluating board meeting effectiveness and efficiency

Day 3: Governance, Risk, and Compliance Oversight

- **Topic 1:** Linking governance roles to enterprise risk management
- **Topic 2:** Supporting audit committees and financial oversight
- **Topic 3:** Integrating sustainability into governance strategy
- **Topic 4:** Developing conflict-of-interest and related-party policies
- **Topic 5:** Monitoring compliance with **Corporate Compliance and Governance** frameworks
- **Topic 6:** Managing disclosure quality and accountability drawing from empirical studies
- **Reflection & Review:** Governance and risk oversight lessons for board secretaries

Day 4: Board Evaluation, Strategy & Performance

- **Topic 1:** Designing board evaluation frameworks and tools
- **Topic 2:** Conducting performance assessments and peer reviews
- **Topic 3:** Strategic planning and alignment with governance objectives
- **Topic 4:** Supporting restructuring, growth, and mergers at board level
- **Topic 5:** Communication and advisory skills for Effective Board Management
- **Topic 6:** Case studies in Board Evaluation and Strategy Course applications
- **Reflection & Review:** Driving continuous improvement through evaluations

Day 5: Leadership, Skills & Future Governance Trends

- **Topic 1:** Emotional intelligence and communication in governance leadership
- **Topic 2:** Public speaking and presentation skills for board secretaries
- **Topic 3:** Influencing and leading change within board structures
- **Topic 4:** Diversity, inclusion, and global governance trends
- **Topic 5:** Digital governance and the future of board technology
- **Topic 6:** Building resilience and professional ethics in board roles
- **Reflection & Review:** Preparing for future governance challenges and opportunities

FAQ:

What specific qualifications or prerequisites are needed for participants before enrolling in the course?

No strict prerequisites are required. However, prior exposure to board operations, governance, or corporate compliance will enhance learning.

How long is each day's session, and is there a total number of hours required for the entire course?

Each session runs 4–5 hours with breaks and interactive activities. The full course spans one week, totaling approximately 25 hours of instruction.

How can board secretaries contribute to corporate strategy while maintaining compliance obligations?

Board secretaries play a dual role: ensuring compliance through robust documentation and disclosure, while enabling strategic alignment by advising directors on governance implications of major decisions.

How This Course is Different from Other Board Secretariat Courses:

Unlike generic governance programs, this Board Secretariat Training is uniquely designed to blend Secretariat and Governance Best Practices with practical skills in meeting management, compliance, and strategy. It leverages Corporate Governance Practices frameworks, supported by empirical research on board secretary effectiveness e.g., how tenure, education, and equity ownership influence disclosure quality