

2-Week CMA Exam Prep: Best Certification Training

11 – 22 October 2027
Milan

AGILE LEADERS
Training Center

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Ref: 103600551_73405 **Date:** 11 – 22 October 2027 **Location:** Milan **Fees:** 10000 Euro

Overview

Management accounting demands deep analytical competence across corporate finance, budgeting, operational control, and strategic decision analysis. This course delivers structured preparation across key syllabus areas including financial planning, cost management, performance evaluation, and professional ethics. Participants analyze capital budgeting decisions, explore internal controls, and master data analytics applied to modern reporting frameworks. Through practical case scenarios and rigorous problem solving, professionals refine their financial acumen and exam readiness. This course is delivered by Agile Leaders Training Center.

Who Should Attend

- Finance Managers seeking structured mastery of advanced management accounting principles.
- Financial Analysts responsible for budgeting, forecasting, and investment appraisals.
- Accountants preparing to take on expanded corporate reporting and controllership duties.
- Controllers overseeing operational performance measurement and internal control systems.
- Auditors and Business Analysts evaluating organizational risks and governance mechanisms.

Departments and Industries

This program supports professionals handling finance, reporting, and advisory functions across varied organizational settings.

- Finance and Accounting units across manufacturing, distribution, and commercial retail
- Corporate Planning and Strategy teams in public and private enterprises
- Internal Audit and Compliance functions across regulated service sectors
- Risk Management and Treasury groups within corporate structures
- Cost Management and Operations Control departments in project-driven organizations

Learning Objectives

By the end of this course, participants will be able to:

- Apply financial planning frameworks, forecasting models, and flexible budgeting techniques.
- Implement cost management principles to calculate product costs and analyze operational variances.
- Evaluate organizational performance using balanced scorecards and key performance indicators.
- Utilize financial statement analysis to assess liquidity, solvency, and operational profitability.
- Appraise capital investments using net present value and internal rate of return methodologies.
- Apply internal control frameworks and professional ethics standards to organizational decisions.

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Course Agenda

Day 1: Financial Planning and Reporting Fundamentals

- Exam structure, topic weightings, and question format overview
- Financial reporting fundamentals and accounting principles
- Budgeting processes and operational planning cycles
- Introduction to organizational performance management
- Cost behavior classification and cost allocation principles
- Internal governance and control environment foundations
- Practical review of core budgeting concepts and question practice

Day 2: Budgeting Models and Cost Management

- Operational, flexible, and activity-based budgeting systems
- Quantitative forecasting methods and predictive models
- Standard costing systems and variance calculations
- Cost volume profit relationships and break-even analysis
- Responsibility center accounting and segment reporting
- Overhead absorption and activity-based costing methods
- Practical exercises in variance analysis and cost allocation

Day 3: Performance Measurement and Internal Controls

- Key performance indicators and balanced scorecard design
- Non-financial operational performance metrics
- Operational variance interpretation and corrective actions
- Internal control systems and preventive control design
- Corporate governance frameworks and compliance reviews
- Ethical dilemmas in performance measurement systems
- Case analysis on performance reporting and operational risk

Day 4: Analytics and Information Systems in Finance

- Enterprise resource planning systems and financial software architecture
- Data analytics principles applied to managerial accounting
- Business intelligence reporting and dashboard construction
- Quantitative business analysis and scenario modeling
- Data visualization techniques for executive reporting
- Information governance, data privacy, and cyber risk controls
- Laboratory exercises on financial modeling and analytics

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Day 5: Strategic Planning and Decision Analysis

- Strategic positioning models and value chain analysis
- Marginal analysis and short-term operational pricing
- Target costing and product profitability assessments
- Risk-adjusted decision trees and sensitivity evaluations
- Strategic cost management principles for competitive advantage
- Capacity management and make-or-buy analysis
- Scenario-based workshop on operational decision-making

Day 6: Financial Statement Analysis

- Evaluation of balance sheets, income statements, and cash flows
- Liquidity, solvency, and working capital ratio calculations
- Operating profitability and return on invested capital metrics
- Horizontal, vertical, and cross-sectional trend analysis
- Accounting adjustments for off-balance sheet items
- Earnings quality analysis and reporting limitations
- Case study on corporate financial health diagnosis

Day 7: Corporate Finance and Capital Investment

- Time value of money mechanics and cash flow discounting
- Weighted average cost of capital and optimal capital structure
- Capital budgeting techniques: net present value and internal rate of return
- Working capital management and cash conversion cycles
- Financial leverage and corporate valuation fundamentals
- Portfolio risk and return characteristics in corporate investments
- Guided practice solving capital allocation problems

Day 8: Enterprise Risk and Professional Ethics

- Enterprise risk management frameworks and risk categorization
- Market, credit, liquidity, and operational risk mitigation
- Internal audit methodologies and control assessment routines
- Standards of professional ethical practice in accounting
- Frameworks for resolving complex ethical dilemmas
- Corporate social responsibility and stakeholder reporting
- Case analysis on corporate ethical failures and governance

Day 9: Exam Techniques and Question Practice

- Developing structured study schedules and revision tactics
- Multiple choice question strategies and elimination methods
- Essay question formatting and structured response drafting
- Pacing and time management tactics for long examination sessions
- Targeted remediation of complex computational topics
- Diagnostic problem solving across mixed syllabus domains
- Detailed review of practice question sets and candidate errors

Day 10: Mock Assessments and Professional Development

- Timed mock exam on financial planning, performance, and analytics
- Timed mock exam on strategic financial management
- Question-by-question scoring and performance review
- Individual coaching plans to target knowledge gaps
- Continuing professional education requirements and maintenance
- Career progression pathways for credentialed management accountants
- Final program review, group discussion, and action planning

Practical Exercises

Participants undertake practical calculations and analytical simulations throughout the two weeks.

- Suggested activity: Build an operational variance workbook analyzing material, labor, and overhead variances.
- Suggested activity: Construct an integrated cash budget and flexible budget model for a manufacturing scenario.
- Suggested activity: Calculate weighted average cost of capital and evaluate competing capital investment projects.
- Suggested activity: Draft an essay-style analysis resolving an ethical dilemma using formal professional codes.

FAQs

What syllabus areas are emphasized during this program?

The course covers financial reporting, planning, budgeting, cost accounting, performance management, internal control systems, financial statement analysis, corporate finance, risk management, and professional ethics.

How are the practical sessions structured?

Participants work through computational exercises, scenario analyses, multiple choice question drills, and structured essay writing activities to reinforce learning across both syllabus areas.

Does the course include full-length exam simulations?

Yes, the final modules feature simulated examination sections covering planning, analytics, and strategic financial management to develop timing and question-handling skills under realistic conditions.

Conclusion

This two-week program equips accounting and finance professionals with the analytical depth, managerial insight, and technical rigor required for management accounting excellence. By systematically reviewing financial planning, internal controls, corporate finance, and decision modeling, delegates return to their workplaces prepared to drive strategic performance and sound financial governance.