



Finance Ops Mastery: Budgeting, CAPEX & Payables

14 – 18 December 2026
Tokyo

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Ref: 103600564_73945 **Date:** 14 - 18 December 2026 **Location:** Tokyo **Fees:** 10000 Euro

Course Overview:

This Finance Operations Mastery: Budgeting, CAPEX & Payables Control program is a comprehensive finance operations training course designed to build high-impact capabilities in budgeting, cost control, and accounts payable excellence. Combining a budgeting and cost control training course, accounts payable training for professionals, and a CAPEX budgeting and financial planning course, this program equips participants with the practical tools to manage financial performance, optimize cash flow, and strengthen financial control.

Participants will explore corporate budgeting and forecasting training, advanced financial planning and budgeting course techniques, and CAPEX and OPEX management training strategies aligned with real-world business scenarios. The course also integrates best practices in accounts payable process and controls training, including invoice automation, vendor management, and compliance frameworks.

Based on industry insights, organizations adopting AP automation can reduce processing costs, improve accuracy, and enhance visibility into liabilities. Additionally, modern CAPEX processes emphasize transparency, forecasting accuracy, and data-driven decision-making.

This accounting and finance skills development course is ideal for organizations seeking to enhance financial discipline, improve reporting accuracy, and drive strategic financial decisions across departments.

Target Audience:

- Accounts Payable Accountants
- Budgeting & CAPEX Accountants
- Senior Accountants
- Finance Managers & Controllers
- Treasury & Investment Analysts
- Financial Planning & Analysis FP&A Professionals
- Project Accountants
- Finance Business Partners

Targeted Organizational Departments:

- Finance & Accounting accounts payable and financial control course
- Financial Planning & Analysis corporate budgeting and forecasting training
- Treasury & Cash Management
- Procurement & Vendor Management invoice processing and vendor management training
- Internal Audit & Compliance financial control and compliance training
- Project Management Office CAPEX training for project accountants

Targeted Industries:

- Oil & Gas high CAPEX and cost control focus
- Manufacturing & Industrial Operations
- Construction & Infrastructure
- Banking & Financial Services
- Government & Public Sector
- Telecommunications & Utilities
- Healthcare & Pharmaceuticals

Course Offerings:

By the end of this course, participants will be able to:

- Apply budgeting techniques for finance professionals to develop accurate financial plans
- Analyze and control costs using financial reporting and cost analysis course frameworks
- Implement accounts payable process and controls training to reduce errors and fraud risks
- Design CAPEX evaluation models using NPV, IRR, and ROI for investment decisions
- Optimize CAPEX and OPEX management training strategies for long-term financial performance
- Improve invoice processing workflows using automation and vendor management techniques
- Strengthen compliance using financial control and compliance training frameworks
- Deliver data-driven insights through corporate budgeting and forecasting models
- Enhance working capital management through payables optimization

Training Methodology:

This finance training for corporate teams uses a highly practical and structured approach combining theory with real-world application. Participants will engage in case studies derived from real accounts payable transformation and CAPEX management practices, including invoice automation workflows, budgeting models, and investment decision frameworks.

Interactive sessions include group exercises, financial simulations, and scenario-based learning where participants apply corporate finance and budgeting training principles to solve real business challenges. Participants will analyze AP inefficiencies such as manual invoice processing, which can increase costs and errors, and explore automation strategies that improve processing time and visibility .

CAPEX modules focus on real investment lifecycle stages—from request creation to monitoring and follow-up—reflecting how organizations manage capital allocation and decision-making .

The course integrates:

- Case studies
- Group workshops
- Financial modeling exercises
- Interactive discussions
- Reflection and feedback sessions

Course Toolbox:

- Budgeting & forecasting templates
- CAPEX evaluation models NPV, IRR, Payback
- Accounts payable process flow frameworks
- Invoice processing and vendor management checklists
- Financial reporting dashboards sample models
- Cost control and variance analysis tools
- Compliance and audit control frameworks
- Real-world AP automation workflow examples

Note: Tools are not physically provided; participants gain practical insights and examples on how to apply them.

Course Agenda:

Day 1: Finance Operations & Budgeting Foundations

- **Topic 1:** Introduction to Finance Operations and the Role of Budgeting in Corporate Performance
- **Topic 2:** Core Principles of Budgeting and Cost Control in Modern Organizations
- **Topic 3:** Financial Planning and Budget Structuring Techniques
- **Topic 4:** Understanding CAPEX vs OPEX and Their Impact on Financial Strategy
- **Topic 5:** Corporate Budgeting Cycles and Forecasting Approaches
- **Topic 6:** Introduction to Financial Reporting and Cost Analysis for Decision-Making
- **Reflection & Review:** Budgeting challenges, real-world gaps, and improvement opportunities

Day 2: Advanced Budgeting, Forecasting & Cost Optimization

- **Topic 1:** Advanced Budgeting Techniques for Finance Professionals
- **Topic 2:** Variance Analysis and Performance Monitoring Methods
- **Topic 3:** Cost Allocation, Cost Reduction, and Efficiency Optimization Strategies
- **Topic 4:** Rolling Forecasts and Scenario-Based Financial Planning
- **Topic 5:** Linking Budgeting with Strategic Objectives and Business KPIs
- **Topic 6:** Building Financial Dashboards and Reporting Models for Control
- **Reflection & Review:** Case study on budget deviation and corrective actions

Day 3: CAPEX Planning, Evaluation & Control

- **Topic 1:** CAPEX Budgeting and Capital Allocation Strategies
- **Topic 2:** CAPEX Request, Approval Workflows, and Decision Hierarchies
- **Topic 3:** Investment Appraisal Techniques NPV, IRR, Payback Period
- **Topic 4:** Risk Assessment and Financial Feasibility Analysis for Projects
- **Topic 5:** Monitoring CAPEX Performance vs Forecast and Budget
- **Topic 6:** Post-Investment Review and Performance Evaluation Techniques
- **Reflection & Review:** CAPEX case study with investment decision simulation



Day 4: Accounts Payable Excellence & Financial Controls

- **Topic 1:** Accounts Payable Process Overview and Operational Challenges
- **Topic 2:** Invoice Processing Lifecycle and Vendor Management Best Practices
- **Topic 3:** Accounts Payable Controls and Compliance Frameworks
- **Topic 4:** Digital Transformation in AP: Automation, OCR, and Workflow Systems
- **Topic 5:** Fraud Prevention, Segregation of Duties, and Risk Control in AP
- **Topic 6:** Improving Vendor Relationships and Payment Efficiency
- **Reflection & Review:** AP transformation case and process improvement discussion

Day 5: Integrated Finance Operations & Performance Optimization

- **Topic 1:** Integrating Budgeting, CAPEX, and Accounts Payable into One System
- **Topic 2:** Working Capital Management and Cash Flow Optimization
- **Topic 3:** Financial Control Systems and Internal Audit Readiness
- **Topic 4:** Data-Driven Decision Making in Finance Operations
- **Topic 5:** Finance Process Improvement and Operational Efficiency Strategies
- **Topic 6:** Building High-Performance Finance Teams and Governance Models
- **Reflection & Review:** Full finance operations simulation and strategic alignment exercise

FAQ:

What specific qualifications or prerequisites are needed for participants before enrolling in the course?

Participants should have a basic understanding of accounting or finance principles. This course is designed for professionals involved in budgeting, CAPEX, or accounts payable functions, including those seeking to enhance their financial control and decision-making capabilities.

How long is each day's session, and is there a total number of hours required for the entire course?

Each day's session is generally structured to last around 4–5 hours, with breaks and interactive activities included. The total course duration spans five days, approximately 20–25 hours of instruction.

How does AP automation impact financial control and efficiency?

AP automation significantly improves efficiency by reducing manual data entry, lowering processing costs, and increasing visibility across the invoice lifecycle. It also enhances compliance and reduces fraud risks through structured workflows and real-time monitoring .

How This Course is Different from Other Finance Operations Courses:

This Finance Operations Mastery: Budgeting, CAPEX & Payables Control course stands out by integrating three critical financial domains—budgeting, CAPEX, and accounts payable—into one unified framework. Unlike traditional corporate finance and budgeting training, this program connects financial planning with operational execution and control.

Participants do not just learn theory—they analyze real business processes such as invoice automation workflows, CAPEX approval cycles, and financial reporting structures. The course reflects real-world challenges such as lack of transparency, manual inefficiencies, and forecasting limitations commonly faced by organizations .

Additionally, the program emphasizes:

- End-to-end finance operations integration
- Practical decision-making using real financial models
- Modern AP transformation strategies
- Data-driven financial control and compliance

This makes it a complete accounting and finance skills development course designed for measurable performance improvement, not just knowledge acquisition.