



Board and Executive Leadership & Governance Excellence

28 June – 2 July 2027
Dubai

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Overview

Corporate entities require robust oversight mechanisms to balance authority between non-executive directors and operational managers. This board governance and executive leadership training equips directors, committee members, and c-suite officers with structured methodologies to delineate decision rights, enforce accountability, and guide institutional performance. Participants evaluate governance charters, audit committee responsibilities, nomination protocols, and enterprise risk controls to establish transparent organizational practices. This course is delivered by Agile Leaders Training Center.

Who Should Attend

- Board members and non-executive directors seeking to strengthen oversight and fiduciary diligence.
- Chief executive officers, chief financial officers, and chief operating officers managing board relations.
- Chairs and members of audit, risk, nomination, and remuneration committees.
- Governance officers, corporate legal advisors, and institutional compliance directors.
- Internal audit managers and enterprise risk executives reporting to governance bodies.

Departments and Industries

This program supports leadership teams and governance personnel across regulated and capital-intensive sectors.

- Board of Directors Offices and Executive Management Secretariats
- Corporate Governance, Legal Affairs, and Regulatory Compliance Divisions
- Internal Audit and Enterprise Risk Oversight Functions
- Banking, Asset Management, and Financial Institutions
- Publicly Listed Corporations, Utilities, and Large Family Enterprises

Learning Objectives

By the end of this course, participants will be able to:

- Delineate structural boundaries between board oversight and executive management authority.
- Structure and govern board committees, including audit, risk, nomination, and remuneration bodies.
- Implement delegation of authority frameworks to maintain accountability across operational levels.
- Supervise enterprise risk management systems and internal financial control mechanisms.
- Design board performance evaluation templates and executive KPI assessment scorecards.
- Mitigate conflicts of interest and maintain statutory compliance across corporate reporting.

Course Agenda

Day 1: Foundations of Corporate Governance

- Strategic Principles and Objectives of Corporate Governance
- Separation of Powers between Oversight Boards and Executive Leadership
- Fiduciary Duties and Legal Accountability of Governing Bodies
- Corporate Governance Charters and Policy Architecture
- Shareholder Relations and Stakeholder Engagement Mechanisms
- Regulatory Alignment and Governance Assurance Frameworks

Day 2: Board Governance and Committee Effectiveness

- Composition, Sizing, and Competency Profiling for Corporate Boards
- Audit Committee Operations, Oversight Mandates, and Financial Integrity
- Risk Committee Responsibilities and Enterprise Exposure Scrutiny
- Nomination and Remuneration Committee Charters and Executive Compensation
- Structuring High-Value Board Meetings, Agendas, and Resolution Protocols
- Boardroom Decision Dynamics and Independent Director Contribution

Day 3: Executive Management Governance

- Delegation of Authority Frameworks and Operational Thresholds
- C-Suite Accountability Mechanisms and Performance Contracts
- Executive Reporting Protocols and Strategic Information Delivery to the Board
- Succession Planning Frameworks and Senior Leadership Continuity
- Managerial Decision-Making Governance during Strategic Shifts
- Aligning Organizational Key Performance Indicators with Board Directives

Day 4: Risk Management, Compliance and Internal Control

- Enterprise Risk Management Governance and Risk Appetite Articulation
- Internal Audit Governance, Reporting Lines, and Charter Independence
- Internal Control Systems and Financial Reporting Assurance
- Regulatory Compliance Frameworks and Code of Conduct Administration
- Managing Related-Party Transactions and Board Conflicts of Interest
- Transparency, Mandatory Public Disclosures, and Governance Reporting

Day 5: Governance Excellence and Organizational Performance

- Board Performance Evaluation Templates and Committee Review Protocols
- Governance Maturity Assessment Models and Institutional Gap Analysis
- Corporate Governance Benchmarking against International Standards
- Integrating Governance Metrics with Long-Term Strategy Execution
- Addressing Institutional Crises and Safeguarding Corporate Reputation
- Formulating Action Plans for Ongoing Governance Refinement

Practical Exercises

Participants analyze corporate scenarios to resolve structural disputes and draft governance instruments.

- Suggested activity: Draft an audit committee charter detailing oversight mandates and reporting mechanisms.
- Suggested activity: Construct a delegation of authority matrix separating management and board approvals.
- Suggested activity: Conduct a boardroom dispute simulation involving conflict of interest disclosures.
- Suggested activity: Design a board performance evaluation template tracking committee effectiveness.

FAQs

How does this course address the boundary between the board and management?

The program analyzes practical delegation of authority frameworks and reporting matrices to establish clear decision thresholds between board supervision and operational execution.

What governance committees are analyzed during the sessions?

Participants evaluate the charters, mandates, and operating procedures of audit, risk, nomination, and remuneration committees.

Are performance evaluation tools included in the syllabus?

Yes, the curriculum provides structured frameworks and templates for evaluating board effectiveness, committee contributions, and executive leadership performance.

Conclusion

Participants complete this program with practical competencies to establish accountable corporate leadership, manage high-performing committees, and reinforce risk oversight. By implementing structured governance charters and performance evaluations, leaders safeguard corporate value, meet regulatory obligations, and drive long-term institutional stability.