



Employee Engagement Analytics and Retention Strategies Training Course

10 – 14 May 2027
Milan



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Course Overview:

Employee Engagement Analytics and Retention Strategies is a practical corporate training course designed to help HR professionals transform workforce data into decisions that strengthen engagement, reduce unwanted turnover, and improve organizational stability. The course draws on the applied HR analytics approach presented in Predictive HR Analytics: Mastering the HR Metric, particularly its treatment of employee attitude surveys, engagement measurement, employee turnover analytics, predictive modelling, intervention evaluation, and evidence-based business cases.

Participants will learn how to establish reliable employee engagement metrics, conduct employee engagement survey analysis, interpret workforce perceptions, and identify the organizational factors that influence commitment and retention. The course progresses from descriptive HR metrics and analytics to employee retention analytics, employee attrition prediction, and predictive employee turnover modelling.

Through practical examples, participants will examine how People Analytics for Employee Engagement can reveal engagement drivers, workforce differences, flight-risk patterns, and possible causes of voluntary turnover. They will also learn to translate employee retention data analysis into evidence-based retention strategies, targeted interventions, measurable action plans, and credible recommendations for senior management. The course emphasizes responsible interpretation rather than automated decision-making, helping participants use HR Analytics for Employee Retention ethically, accurately, and strategically.

Target Audience:

- HR Directors and Heads of Human Resources
- Employee Engagement Managers
- Employee Experience Managers
- Talent Management and Retention Managers
- People Analytics and HR Analytics Professionals
- HR Business Partners
- Organizational Development Managers
- Workforce Planning Managers
- Talent Acquisition and Internal Mobility Professionals
- Compensation, Benefits, and Total Rewards Managers
- Learning and Development Managers
- Employee Relations Managers
- HR Information Systems and HR Data Specialists
- Department Managers responsible for engagement and retention
- Senior leaders involved in workforce strategy and organizational performance

Targeted Organizational Departments:

- Human Resources
- People Analytics
- Employee Engagement & Experience
- Talent Management
- Workforce Planning
- Organizational Development
- Learning & Development
- HR Information Systems
- Business Intelligence & Data Analytics
- Executive Management
- Operations

Targeted Industries:

- Banking and financial services
- Healthcare and pharmaceuticals
- Government and public sector
- Energy, oil, gas, and utilities
- Technology and telecommunications
- Engineering and construction
- Manufacturing
- Retail and hospitality
- Transport and logistics
- Professional services
- Education
- Non-profits and international organizations
- Large and global organizations
- High-growth companies

Course Offerings:

By the end of this course, participants will be able to:

- Build an employee engagement analytics framework
- Select key engagement and retention metrics
- Understand descriptive, diagnostic, predictive, and prescriptive analytics
- Evaluate engagement surveys for quality and reliability
- Analyze engagement survey results
- Segment engagement data by key workforce groups
- Identify engagement drivers using basic statistical methods
- Calculate turnover, retention, and attrition metrics
- Use turnover analytics to identify risk groups
- Understand predictive turnover and attrition modelling
- Apply flight-risk analysis responsibly
- Design data-driven retention strategies
- Evaluate retention interventions using before-and-after data
- Turn analytics into clear HR recommendations
- Build business cases for engagement and retention initiatives
- Present retention insights through reports and dashboards
- Apply ethical practices in people analytics

Training Methodology:

The course uses an applied, evidence-based methodology that moves participants from workforce questions to measurable HR decisions. Short facilitator-led sessions introduce the concepts behind Employee Engagement Analytics, employee retention analytics, survey measurement, turnover metrics, statistical comparisons, predictive modelling, and intervention evaluation.

Participants work through corporate case studies involving declining engagement, voluntary turnover, employee flight-risk analysis, inconsistent survey results, and retention challenges in critical roles. Group exercises require participants to define business questions, select suitable employee engagement metrics, inspect sample workforce data, recognize possible analytical limitations, and recommend evidence-based retention strategies.

Interactive sessions include employee engagement survey analysis, turnover-rate calculations, segmentation exercises, retention-risk interpretation, predictive-model discussions, and intervention-planning workshops. Participants also examine the difference between statistical relationships and operational causes to avoid unsupported conclusions.

Facilitated feedback sessions are used to review assumptions, challenge interpretations, and improve recommendations. The programme concludes with an integrated retention analytics exercise in which participants connect engagement findings, employee attrition analytics, workforce context, and business priorities. The emphasis is not on producing statisticians, but on enabling HR professionals to commission, interpret, challenge, and communicate HR analytics responsibly.

Course Toolbox:

- Employee Engagement Analytics maturity checklist
- HR analytics business-question template
- Employee engagement measurement framework
- Employee engagement metrics reference guide
- Employee engagement survey design checklist
- Survey reliability and validity review guide
- Workforce perception analysis template
- Engagement-driver identification matrix
- Employee engagement segmentation framework
- Employee retention metrics reference sheet
- Turnover and retention calculation examples
- Employee Turnover Analytics dashboard example
- Employee attrition risk-factor catalogue
- Employee flight-risk analysis framework
- Turnover-risk assessment template
- Predictive employee turnover modelling process map
- Employee retention data-quality checklist
- Retention intervention design canvas
- Evidence-based retention strategy planner
- Intervention evaluation framework
- Retention business-case template
- HR analytics ethics and privacy checklist
- Executive reporting and data-storytelling template
- Sample engagement and turnover datasets
- Examples of HRIS, spreadsheet, dashboard, statistical, survey, and visualization tools

Tool clarification: Software platforms, licensed analytics systems, survey applications, and statistical tools are not provided as part of the course. Participants receive practical insights, demonstrations, frameworks, and examples showing how relevant tools may be selected and applied.



Course Agenda:

Day 1: Foundations of Engagement and Retention Analytics

- **Topic 1:** Defining Employee Engagement Analytics, People Analytics, and Workforce Analytics
- **Topic 2:** Moving from Descriptive HR Reporting to Diagnostic and Predictive HR Analytics
- **Topic 3:** Aligning Engagement and Retention Questions with Organizational Strategy
- **Topic 4:** Establishing HR Data Sources, Data Quality, Integrity, and Governance
- **Topic 5:** Selecting Employee Engagement Metrics and Employee Retention Metrics
- **Topic 6:** Building a Business Case for Employee Engagement Analytics Training
- **Reflection & Review:** Review how reliable HR metrics and analytics can improve workforce decisions while identifying data gaps that may limit conclusions.

Day 2: Measuring Employee Engagement and Workforce Perceptions

- **Topic 1:** Defining Employee Engagement and Its Relationship to Employee Experience
- **Topic 2:** Designing an Effective Employee Engagement Measurement Framework
- **Topic 3:** Developing Engagement Survey Items, Scales, and Workforce Indicators
- **Topic 4:** Testing Survey Reliability, Consistency, and Construct Quality
- **Topic 5:** Conducting Employee Engagement Survey Analysis and Employee Attitude Survey Analytics
- **Topic 6:** Segmenting Workforce Engagement Measurement by Role, Grade, Location, Tenure, and Team
- **Reflection & Review:** Interpret sample engagement results and distinguish between meaningful workforce patterns, measurement weaknesses, and unsupported assumptions.

Day 3: Diagnosing Engagement Drivers and Workforce Risks

- **Topic 1:** Identifying Organizational, Managerial, Job, and Employee Experience Drivers
- **Topic 2:** Applying Workforce Perception Analysis to Understand Employee Concerns
- **Topic 3:** Comparing Engagement Levels Across Functions, Teams, and Employee Groups
- **Topic 4:** Using Correlation and Regression Concepts to Explore Engagement Drivers
- **Topic 5:** Connecting Engagement Data with Absence, Performance, Mobility, and Turnover
- **Topic 6:** Translating People Analytics for Employee Engagement into Management Priorities
- **Reflection & Review:** Evaluate whether identified engagement drivers are statistically plausible, operationally meaningful, and suitable for organizational action.

Day 4: Employee Turnover, Attrition, and Predictive Retention Analytics

- **Topic 1:** Defining Voluntary, Involuntary, Regrettable, Functional, and Dysfunctional Turnover
- **Topic 2:** Calculating Turnover, Attrition, Retention, Stability, and Length-of-Service Metrics
- **Topic 3:** Conducting Employee Turnover Analytics by Team, Location, Role, and Employee Segment
- **Topic 4:** Understanding Employee Turnover Prediction and Employee Attrition Prediction
- **Topic 5:** Developing Predictive Employee Turnover Modelling and Employee Retention Modelling
- **Topic 6:** Conducting Employee Flight-Risk Analysis and Employee Turnover Risk Assessment
- **Reflection & Review:** Review turnover-risk findings while considering false positives, missing variables, ethical limitations, and the dangers of labelling individual employees.

Day 5: Evidence-Based Retention Strategies and Business Action

- **Topic 1:** Converting Employee Retention Data Analysis into Retention Priorities
- **Topic 2:** Designing Data-Driven Employee Retention for Different Workforce Segments
- **Topic 3:** Developing Evidence-Based Retention Strategies for Critical and High-Risk Roles
- **Topic 4:** Evaluating Engagement and Retention Interventions Before and After Implementation
- **Topic 5:** Building a Financial and Operational Business Case for Retention Action
- **Topic 6:** Communicating Workforce Retention Analytics through Dashboards and Executive Narratives
- **Reflection & Review:** Consolidate engagement, turnover, predictive, and intervention findings into an actionable employee retention strategy aligned with organizational priorities.



FAQ:

What specific qualifications or prerequisites are needed for participants before enrolling in the course?

No formal statistical qualification is required. Participants should have a general understanding of human resources, employee engagement, talent management, workforce planning, or organizational performance. Basic familiarity with spreadsheets, HR reports, or employee survey results will be helpful. The course explains analytical concepts in a practical business context, enabling participants to interpret findings and work effectively with HR analysts or data specialists.

How long is each day's session, and is there a total number of hours required for the entire course?

Each day's session is generally structured to last around 4–5 hours, with breaks and interactive activities included. The total course duration spans five days, providing approximately 20–25 hours of instruction.

Can employee engagement data accurately predict which employees will leave?

Employee engagement data can contribute to employee turnover prediction, but it cannot determine an individual employee's future decision with certainty. Effective employee retention modelling normally combines engagement results with variables such as tenure, career progression, compensation position, absence, manager changes, workload, mobility, and historical turnover. Predictive results indicate probability or elevated risk rather than certainty. They should therefore support broader workforce planning and retention decisions, not automatic or adverse employment actions.

How This Course is Different from Other Employee Engagement Analytics and Retention Strategies Courses:

This course goes beyond standard engagement programmes that focus mainly on survey administration, motivation techniques, or general retention advice. It integrates Employee Engagement Analytics with Employee Turnover Analytics, employee attrition analytics, predictive employee turnover modelling, intervention evaluation, and evidence-based business cases.

Participants do not simply learn which engagement questions to ask. They examine whether engagement measures are reliable, how workforce groups differ, which variables may predict team-level engagement, and how engagement data can be connected with turnover and organizational outcomes. The course also develops practical understanding of employee retention analytics, survival analysis concepts, regression-based prediction, employee flight-risk analysis, and the costs associated with turnover.



A further distinction is its emphasis on responsible application. Participants learn to recognize bias, weak data, misleading correlations, false precision, and ethical risks in predictive HR analytics. They are taught to treat predictive results as decision support rather than automated judgement.

By the end of the programme, participants can move from reporting engagement percentages to designing measurable, data-driven employee retention strategies supported by evidence, workforce context, intervention evaluation, and credible executive communication.