



Mastering ESG: A Comprehensive 5-Days ESG Training Course

22 – 26 February 2027
Lisbon

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Overview

Corporate leaders face increasing scrutiny over environmental impact, social equity, and board oversight. This ESG training course provides a rigorous foundation in sustainability criteria, disclosure standards, and stakeholder engagement methodologies. Participants examine the mechanics of corporate governance, evaluate conflicting investor and societal expectations, and dissect third-party rating inconsistencies. The curriculum prepares cross-functional teams to identify material vulnerabilities, assess supply chain responsibilities, and align operations with evolving regulatory frameworks. This course is delivered by Agile Leaders Training Center.

Who Should Attend

- Executive directors seeking to embed sustainability metrics into enterprise risk governance models.
- Sustainability managers responsible for collecting data, benchmarking performance, and managing reporting frameworks.
- Financial analysts evaluating corporate sustainability performance and non-financial risk disclosures.
- Regulatory compliance managers monitoring environmental mandates and corporate governance obligations.
- Human resources and operational leaders directing fair labor practices and workforce welfare initiatives.

Departments and Industries

This programme benefits professionals operating in regulated sectors where accountability and transparent governance drive enterprise valuation.

- Sustainability and Corporate Responsibility Teams in Energy and Extraction
- Compliance and Legal Departments in Commercial Banking and Asset Management
- Quality and Operations Divisions in Industrial Manufacturing
- Health, Safety, and Governance Units in Healthcare Services
- Corporate Strategy and Investor Relations Offices in Multinational Enterprises

Learning Objectives

By the end of this course, participants will be able to:



- Navigate the foundational principles and historical evolution of sustainability frameworks.
- Interpret non-financial disclosure standards to communicate performance to institutional investors.
- Analyze methodological variances and data inconsistencies within major rating systems.
- Establish operational controls addressing supply chain human rights and labor standards.
- Differentiate between statutory compliance mandates and voluntary enterprise certifications.
- Formulate structured governance mechanisms to mitigate material reputational exposure.

Course Agenda

Day 1: Navigating the Governance Landscape

- Historical evolution of non-financial metrics and corporate social responsibility
- Core principles across international disclosure frameworks and guidance models
- Influence of non-profit advocacy organizations on corporate transparency
- Role of quasi-governmental agencies in establishing governance benchmarks
- Emerging expectations governing enterprise accountability and stakeholder oversight

Day 2: Investor Demands and Stakeholder Realities

- Fiduciary duties and sustainable capital allocation from the investor perspective
- Corporate operational priorities versus non-financial disclosure expectations
- Materiality assessment techniques to prioritize organizational sustainability goals
- Resolving operational friction between shareholder returns and stakeholder claims
- Strategic communication channels for reporting non-financial performance metrics

Day 3: Assessing Rating Systems and Data Integrity

- Empirical research evaluating the correlation between governance and financial results
- Deconstructing the governance pillar: board composition, executive pay, and ethics
- Methodological divergence and rating agency scoring variations
- Data verification techniques to eliminate corporate misrepresentation and greenwashing
- Key performance indicators for tracking internal governance efficacy over time

Day 4: Operational Dilemmas and Social Criteria

- Navigating shifting societal expectations across varied operational territories
- Supply chain governance: mitigating forced labor and international child labor risks
- Employee health benefits, workforce equity, and responsible workplace practices
- Energy transition trade-offs: evaluating baseload reliability against low-carbon alternatives
- Reputational risk mitigation strategies during public operational controversies



Day 5: Regulatory Compliance and Alternative Frameworks

- Legislative trends transforming voluntary disclosures into mandatory corporate reporting
- Securities regulatory requirements regarding material risk disclosures
- Alternative corporate structures including public benefit corporate frameworks
- Independent assurance protocols and private third-party certification audits
- Structuring an actionable roadmap for ongoing compliance and operational alignment

Practical Exercises

Participants apply core principles through hands-on case reviews and risk assessment exercises.

- Exercise: Conduct a stakeholder mapping matrix to evaluate competing operational priorities.
- Exercise: Dissect sample third-party rating reports to isolate scoring discrepancies.
- Exercise: Audit a Tier 1 supply chain scenario for labor compliance vulnerabilities.
- Exercise: Formulate a multi-tier governance checklist aligned with statutory expectations.

FAQs

How does this course address inconsistencies in rating systems?

The syllabus examines the underlying data sources, weighting criteria, and methodological variances across major agencies to help analysts reconcile disparate scores.

What balance is struck between investor and corporate perspectives?

Sessions examine both capital market allocation priorities and operational realities, offering practical frameworks to manage divergent stakeholder expectations.

Are alternative corporate models discussed during the sessions?

Yes, the curriculum evaluates statutory models such as benefit corporations along with independent verification standards to broaden strategic governance options.

Conclusion

Professionals conclude this programme prepared to address complex operational and reporting challenges with analytical rigor. By mastering stakeholder alignment, data integrity, and compliance requirements, participants position their organizations to mitigate reputational risks and satisfy investor scrutiny.